Awards Committee met on December 13, 2018, in the Conference Room, 8th Floor, JEA Tower, 21 West Church Street, Jacksonville, Florida. The meeting was called to order at 10:00 a.m. Members in attendance were Jenny McCollum as Chairperson, Laure Whitmer as Budget Representative, Emerson Lotzia as General Counsel Representative; with Cindy Edgar, Ted Hobson, Mike Brost, John McCarthy, Deryle Calhoun as voting Committee Members;

Jason Behr, Cecil Camacho, Maurice Scarboro, Rodney Lovgren, Rita Scott, Jennifer Stokes, Michael Short, Brandy Smith, Brian Phillips, Bryan Dewberry, Joe Perez, Thaliah Smith, Matt Poteet.

Awards:

1. Approval of the minutes from the last meeting (11/29/2018).

2. DEFERRED – 097-18 - Request approval to award a contract to Davey Tree Expert Company for vegetation management services in the amount of $3,877,082.95, subject to the availability of lawfully appropriated funds.

3. Request approval to award a contract extension to Southern Logistics, Inc. for transportation and disposal of grit, sand and sludge cake from the Buckman WRF in the amount of $49,643.10, for a new not-to-exceed amount of $2,133,450.10, subject to the availability of lawfully appropriated funds. APPROVED w/Discussion

4. DEFERRED – Request approval for contract renewal to Blue Cross Blue Shield of Florida, Inc. for Group Medical ASO with PBM services and Stop-Loss Insurance for the employees and retirees of JEA in the amount of $31,687,000.00, with a new not-to-exceed amount of $63,987,594.00, subject to the availability of lawfully appropriated funds from the Self-Insured Plan.

5. 099-18 – Request approval to award a contract to Mott MacDonald Florida LLC for engineering services for 101-33 Bartram/US1 - Old St Augustine Rd to US1 - Water Main and 101-44 103rd St (Cecil Field) Water Main Replacement in the amount of $1,099,312.00, subject to the availability of lawfully appropriated funds. APPROVED w/Discussion

6. 005-19 - Request approval to award a contract to Reliable Substation Services for the construction of the new Dinsmore 230/26kV substation in the not to exceed amount of $9,762,500.00, subject to the availability of lawfully approved funds. APPROVED w/Discussion

7. Request approval to award change order to PQH Group Design Group Inc. for additional design services for the Westside Service Center Administrative Renovation project in the amount of $16,750.00 for a new, not-to-exceed amount of $46,750.00, subject to the availability of lawfully appropriated funds. APPROVED w/Discussion

8. 160-18 – Request approval to award a contract to Ortega Industrial Contractors for construction services for the Argyle Forest/Rampart Road Pump Stations Project in the amount of $4,075,932.00, subject to the availability of lawfully appropriated funds. APPROVED w/Discussion
<table>
<thead>
<tr>
<th>Category</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ratifications:</td>
<td>N/A</td>
</tr>
<tr>
<td>Informational Items:</td>
<td>N/A</td>
</tr>
<tr>
<td>Public Comments:</td>
<td>N/A</td>
</tr>
<tr>
<td>Adjournment:</td>
<td>10:13 a.m.</td>
</tr>
</tbody>
</table>
 Formal Bid and Award System

Award #3  December 13, 2018

Type of Award Request: CONTRACT EXTENSION
Request #: 5140
Requestor Name: Durrett, Michael E. - Mgr Wastewater Treatment and Reuse
Requestor Phone: (904) 665-8319
Project Title: Biosolids Hauling Services
Project Number: HW30140 (Biosolids – O&M budget line 313)
Project Location: JEA
Funds: O&M
Budget Estimate: $49,643.10

Scope of Work:
JEAA requires the services of a Contractor for transportation and disposal of grit, sand, and sludge cake from Buckman Water Reclamation Facility (WRF), located at 2400 Talleyrand Avenue, Jacksonville, Florida, 32206. Transportation and disposal pickups will be determined by Buckman WRF plant personnel and coordinated between plant personnel and the awarded Contractor to transport and dispose of the material. This final contract extension will cover outstanding invoices.

Purchasing Agent: Lovgren, Rodney

Is this a ratification?: Yes - new contractor needed 30 days to set up logistics and start picking up sludge, trash, grit and sand.

RECOMMENDED Awardee(S):

<table>
<thead>
<tr>
<th>Name</th>
<th>Contact Name</th>
<th>Address</th>
<th>Phone</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>SOUTHERN LOGISTICS INC.</td>
<td>Will D. Carlton</td>
<td>PO Box 1209</td>
<td>(251) 232-4074</td>
<td>$49,643.10</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Fairhope AL 36533</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Amount of Original Award: $479,700.00
Date of Original Award: 10/02/2014
Contract Extension Amount: $49,643.10

List of Previous Change Order/Amendments:

<table>
<thead>
<tr>
<th>CPA #</th>
<th>Amount</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>139367</td>
<td>$47,970.00</td>
<td>5/20/2016</td>
</tr>
<tr>
<td>139367</td>
<td>$344,980.00</td>
<td>7/14/2016</td>
</tr>
<tr>
<td>139367</td>
<td>$580,560.00</td>
<td>3/30/2017</td>
</tr>
<tr>
<td>139367</td>
<td>$441,160.00</td>
<td>02/01/2018</td>
</tr>
<tr>
<td>136367</td>
<td>$189,437.00</td>
<td>06/28/2018</td>
</tr>
</tbody>
</table>

Approved by the JEA Awards Committee
Date: 12/13/2018  Item# 3
New Not-To-Exceed Amount: $2,133,450.10
Length of Contract/PO Term: Three (3) Years w/One (1) – 1 Yr. Renewal
Begin Date (mm/dd/yyyy): 10/15/2014
End Date (mm/dd/yyyy): 11/30/2018
JSEB Requirement: N/A – Optional

Background/Recommendations:

Competitively bid and approved by Awards Committee on 10/01/2014, with a renewal option approved 03/30/2017. The previous awards and change orders are attached as backup. After the last change order a ten percent increase was added to the contract to allow services to continue during the bidding process. A new contractor (Biosolids Distribution Services) is now in place and performing the work.

The most recent change order approved by the awards committee on 02/01/2018 increased the contract amount to $1,894,370.00, and covered unscheduled outages at Buckman WRF, which include the removal and disposal of 10,760 tons of grit and sludge cake. On 06/28/2018, a ten percent (10%) increase was approved, increasing the contract total to $2,083,807.00, and extending the contract date to 11/15/2018. This was to cover hauling of solids at all plants while the solicitation and negotiation process for the new contract was underway.

This request is for a contract extension with an increase in the amount of $49,643.10 to allow closeout of the existing contract services past the contract expiration on 11/15/2018, and before Biosolids Distribution Services was ready to perform services under their new contract.

Request approval to award a contract extension to Southern Logistics, Inc. for transportation and disposal of grit, sand and sludge cake from the Buckman WRF in the amount of $49,643.10, for a new not-to-exceed amount of $2,133,450.10, subject to the availability of lawfully appropriated funds.

Manager: Durrett, Michael E. - Mgr Wastewater Treatment and Reuse
Director: Mackey, Todd D. - Dir W/WW & Reuse Treatment
VP: Calhoun Jr., Deryle I. - VP/GM Water Wastewater Systems

APPROVALS:

[Signature] [Date]
Chairman, Awards Committee

[Signature] [Date]
Manager, Capital Budget Planning
Formal Bid and Award System

Award #5  December 13, 2018

Type of Award Request: PROPOSAL (RFP)
Request #: 6237
Requestor Name: Bides, Arthur R.
Requestor Phone: (904) 665-8515
Project Title: Engineering Services for 101-33 Bartram/US1 - Old St Augustine Rd to US1 - Water Main and 101-44 103rd St (Cecil Field) Water Main Replacement
Project Number: 8004912, 8004924
Project Location: JEA
Funds: Capital
Budget Estimate: $1,500,000.00

Scope of Work:
The scope of work for this project consists of a pipeline route study, final detailed design, permitting, bid phase assistance, construction management at risk (CMAR) coordination, and engineering support services during construction. The Bartram portion of the project will improve system redundancy and reliability as growth continues in the southern water service area. The Cecil Field portion of the work will replace an existing water main line that has experienced multiple recent failures.

JEA IFB/RFP/State/City/GSA#: 099-18
Purchasing Agent: Kruck, Dan R.
Is this a Ratification?: NO

RECOMMENDED AWARDEE(S):

<table>
<thead>
<tr>
<th>Name</th>
<th>Contact Name</th>
<th>Email</th>
<th>Address</th>
<th>Phone</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>MOTT MACDONALD FLORIDA, LLC</td>
<td>Leslie Samel</td>
<td><a href="mailto:leslie.samel@mottmac.com">leslie.samel@mottmac.com</a></td>
<td>220 W. Garden Street Suite 700, Pensacola, FL 32502</td>
<td>(850) 484-6011</td>
<td>$1,099,312.00</td>
</tr>
</tbody>
</table>

Amount for entire term of Contract/PO: $1,099,312.00
Award Amount for remainder of this FY: $268,062.00
Length of Contract/PO Term: Project Completion
Begin Date (mm/dd/yyyy): 12/20/2018
End Date (mm/dd/yyyy): Project Completion (Expected: September 2021)
JSEB Requirement: Evaluation Criteria (20% Goal)

Comments on JSEB Requirements:
C&ES Consultants (MOT Engineering) = 3.4%
Meskel & Associates (Geotechnical) = 10.8%
Four Waters Engineering (Pipeline Design/Permitting) = 9.58%
ERS Corp. (Wetlands/Environmental) = 2.8%
BIDDERS:

<table>
<thead>
<tr>
<th>Name</th>
<th>Amount</th>
<th>Rank</th>
</tr>
</thead>
<tbody>
<tr>
<td>MOTT MACDONALD FLORIDA, LLC</td>
<td>$1,099,312.00</td>
<td>1</td>
</tr>
<tr>
<td>JACOBS ENGINEERING GROUP INC.</td>
<td>N/A</td>
<td>2</td>
</tr>
<tr>
<td>WRIGHT-PIERCE INC.</td>
<td>N/A</td>
<td>3</td>
</tr>
</tbody>
</table>

Background/Recommendations:
Advertised on 06/13/2018. Five (5) prime companies attended the mandatory pre-proposal meeting held on 06/22/2018. At proposal opening on 07/24/2018, JEA received three (3) Proposals. The public evaluation meeting was held on 09/12/2018 and JEA deemed Mott MacDonald Florida, LLC most qualified to perform the work. A copy of the evaluation matrix and negotiated schedule and fees are attached as backup.

Negotiations with Mott MacDonald were successfully completed. The proposed engineering design and services during construction (SDC) of $1,099,312.00 is 26.7% lower than estimated due to bundling these two projects together, and is deemed reasonable. The fee includes $1,034,280.00 for engineering services and $65,030.00 for SDC, which is 8.4% and 0.53% respectively of the estimated construction costs. Budget will be updated once the construction portion is bid out and awarded.

099-18 – Request approval to award a contract to Mott MacDonald Florida LLC for engineering services for 101-33 Bartram/US1 - Old St Augustine Rd to US1 - Water Main and 101-44 103rd St (Cecil Field) Water Main Replacement in the amount of $1,099,312.00, subject to the availability of lawfully appropriated funds.

Manager: DiMeo, Elizabeth A., Mgr Project Management
Director: Conner, Sean M. - Dir, Water, Wastewater & Reuse Treatment
VP: Calhoun, Deryle I. - VP/GM Water Wastewater Systems

APPROVALS:

[Signature] 10/13/18
Chairman, Awards Committee

[Signature] 10/13/18
Manager, Capital Budget Planning
Formal Bid and Award System

Award #6 December 13, 2018

Type of Award Request: BID (IFB)
Request #: 6384
Requestor Name: Smith, Brandy L.
Requestor Phone: (904) 665-7987
Project Title: Construction Services for the Dinsmore 230/26kV Substation
Project Number: 8003353
Project Location: JEA
Funds: Capital
Budget Estimate: $8,137,500.00

Scope of Work:
This project consists of construction services for the installation of the Dinsmore 230/26kV Substation. The substation will be located at 12160 New Kings Road, Jacksonville, FL 32219, which is a piece of property consisting mostly of improved pasture.

The Dinsmore 230/26kV Substation will be provisioned for three (3) power transformers, nine (9) distribution feeders and two (2) capacitor banks. Two (2) power transformers, five (5) distribution feeders, and one (1) capacitor bank will be installed initially as part of this project. The high voltage side of the substation will be a breaker and a half bus scheme that can operate at 230kV with terminations from circuit 937. Contract will encompass complete construction, from land clearing and grading to electrical construction and final rocking, paving and landscaping of an electrical substation and transmission patrol road.

JEA is increasing electric system capacity in the northwest planning zone by adding a new 230/26 kV substation. The new substation will provide load relief for the Garden City and Picketville substations and eliminate N-1 backup (reliability) violations for loss of a transformer at the Garden City substation. It will eliminate N-1 violations for loss of Garden City 497, 498 and Picketville 418. Substation will also be used to connect a new 50 MW Solar Farm to the JEA transmission system.

JEA IFB/RFP/State/City/GSA#: 005-19
Purchasing Agent: Lovgren, Rodney Dennis
Is this a ratification?: NO

RECOMMENDED AWARDEE(S):

<table>
<thead>
<tr>
<th>Name</th>
<th>Contact Name</th>
<th>Email</th>
<th>Address</th>
<th>Phone</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>RELIABLE SUBSTATION SERVICES INC.</td>
<td>David Boisvert</td>
<td><a href="mailto:dboisver_rss@hotmail.com">dboisver_rss@hotmail.com</a></td>
<td>PO Box 520505, Longwood FL 32752-0505</td>
<td>(407) 869-7440</td>
<td>$9,762,500.00</td>
</tr>
</tbody>
</table>

Amount for entire term of Contract/PO: $9,762,500.00
Award Amount for remainder of this FY: $8,762,500.00
Length of Contract/PO Term: Project Completion
Begin Date (mm/dd/yyyy): 01/01/2019
End Date (mm/dd/yyyy): Project Completion (Expected: 06/2020)
JSEB Requirement: Five Percent (5%) Goal

Comments on JSEB Requirements:
Breaking Ground Contracting Company (Control house) - 4%
Landscape Construction, LLC (Sod) - 1%

BIDDERS:

<table>
<thead>
<tr>
<th>Name</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>RELIABLE SUBSTATION SERVICES INC.</td>
<td>$9,762,500.00</td>
</tr>
<tr>
<td>C &amp; C POWERLINE INC.</td>
<td>$9,958,263.70</td>
</tr>
<tr>
<td>ENERGY ERECTORS INC.</td>
<td>$10,170,000.00</td>
</tr>
<tr>
<td>J. L. MALONE &amp; ASSOCIATES, LLC</td>
<td>$11,435,993.75</td>
</tr>
</tbody>
</table>

Background/Recommendations:
Advertised on 11/07/2018. Eight (8) prime contractors attended the mandatory pre-bid meeting held on 11/19/2018. At Bid opening on 12/04/2018, JEA received four (4) Bids. Reliable Substation Services is the lowest responsive and responsible Bidder. A copy of the Bid Form and Workbook are attached as backup.

The award amount of $9,762,500.00 is approximately twenty percent (20%) higher than the budget estimate. Comparing the contractor provided schedule of values to JEA's Dinsmore construction estimate, as well as previous similar substation projects, showed an increase in site/civil work. The geotechnical study found the existing soil on the Dinsmore property to be unsuitable as site fill due to its poor quality. The contractor will have to remove a significant amount of soil, haul it offsite, and bring in all new site fill in order to build the new substation. This volume of soil removal and replacement is not typical and was not included in the budget estimate prepared by the engineering firm (Fred Wilson and Associates). Going forward, JEA will be asking the engineering firms to evaluate the soils and determine the suitability for use as fill. A new budget trend was submitted to match the award.

005-19 - Request approval to award a contract to Reliable Substation Services for the construction of the new Dinsmore 230/26kV substation in the not to exceed amount of $9,762,500.00, subject to the availability of lawfully approved funds.

Manager: Short, Michael L. - Manager, Project Design
Director: Acu, Gabor - Director Electric T&D Projects
VP: Brost, Mike J. - VP/GM Electric Systems

APPROVALS:

Chairman, Awards Committee  Date

Manager, Capital Budget Planning  Date
Formal Bid and Award System

Type of Award Request: CHANGE ORDER
Request #: 6366
Requestor Name: Stokes, Jennifer L.
Requestor Phone: (904) 665-4656
Project Title: Westside Service Center Administrative Renovation
Project Number: 8004221
Project Location: JEA
Funds: Capital
Budget Estimate: N/A

Scope of Work:
Project includes complete reformatting and upgrading of all occupied spaces, including offices, classrooms, conference rooms, open areas, break rooms and restrooms; includes finishes, furniture and fixtures. Scope also includes upgrade of all operating systems (HVAC, plumbing, and electrical) and related fixtures (toilets, sinks, light fixtures, etc.). This project will also relocate the employee gym, upgrade the warehouse doors to Miami-Dade standards, asbestos abatement. The project will provide adequate space for work crews and administrative staff at the Westside Service Center (WSSC) and bring the administrative/restrooms up to current building code.

Purchasing Agent: Kruck, Dan R.
Is this a ratification?: NO

RECOMMENDED AWARDEE(S):

<table>
<thead>
<tr>
<th>Name</th>
<th>Contact Name</th>
<th>Address</th>
<th>Phone</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>POH GROUP DESIGN INC.</td>
<td>Rob Hoenshell</td>
<td>4141 Southpoint Drive East Suite 200, Jacksonville FL 32216</td>
<td>(904) 224-0001</td>
<td>$16,750.00</td>
</tr>
</tbody>
</table>

Amount of Original Award: $30,000.00
Date of Original Award: 07/28/2017
Change Order Amount: $16,750.00
New Not-To-Exceed Amount: $46,750.00
Contract Type: Project Completion
Begin Date (mm/dd/yyyy): 07/28/2017
Contract/PO Detail: Project Completion
JSEB Requirement: N/A

Comments on JSEB Requirements:
PQH Group is a JSEB

Background/Recommendations:
On 07/28/2017, PQH was issued an informal purchase order for programming and conceptual design of the Westside Service Center Renovation project. A copy of the original scope and fee is attached as backup.
Originally, this project began as an upgrade of three rooms, but grew to a complete building renovation including plumbing, HVAC, locker rooms, secured access and storage for lineman equipment, storm hardening, and code compliance. Due to the increased scope, and project timeline requirements, JEA has decided to bid out this project as a design-build package.

This change order is for the completion of the project design in the amount of $16,750.00. A copy of the quote is attached as backup.

Request approval to award change order to PQH Group Design Group Inc. for additional design services for the Westside Service Center Administrative Renovation project in the amount of $16,750.00 for a new, not-to-exceed amount of $46,750.00, subject to the availability of lawfully appropriated funds.

Manager: Crane, Christopher T. - Manager, Facilities Operations
Director: McElroy, Alan D. - Director Operations Support Services
VP: McCarthy, John P. - VP & Chief Supply Chain Officer

APPROVALS:

Chairman, Awards Committee Date 10/13/18

Manager, Capital Budget Planning Date 12/13/18
Formal Bid and Award System

Award #8   December 13, 2018

Type of Award Request: BID (IFB)
Request #: 6370
Requestor Name: Phillips, Brian R.
Requestor Phone: (904) 665-7625
Project Title: Construction Services for the Argyle Forest/Rampart Road Pump Stations Project
Project Number: 8002463
Project Location: JEA
Funds: Capital
Budget Estimate: $3,807,000.00

Scope of Work:
This project consists of constructing a new booster pump station at Rampart Road, and installing bypass piping around the existing Argyle Forest Blvd station. The work includes but is not limited to furnishing all labor, materials, equipment and incidentals required for accessing the site and constructing new facilities to serve as a new wastewater booster station as shown on the drawings, all other site modifications, improvements, and restorations to provide a complete and operable pump station. This project will increase system capacity to meet future flow demands.

JEA IFB/RFP/State/City/GSA#: 160-18
Purchasing Agent: Kruck, Dan R.
Is this a Ratification?: NO

RECOMMENDED Awardee(S):

<table>
<thead>
<tr>
<th>Name</th>
<th>Contact Name</th>
<th>Email</th>
<th>Address</th>
<th>Phone</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>ORTEGA INDUSTRIAL CONTRACTORS</td>
<td>Lamar Braxton</td>
<td><a href="mailto:lbraxton@ortegaindustrial.com">lbraxton@ortegaindustrial.com</a></td>
<td>6415 Greenland Rd, Jacksonville, FL 32258</td>
<td>(904) 268-2181</td>
<td>$4,075,932.00</td>
</tr>
</tbody>
</table>

Amount for entire term of Contract/PO: $4,075,932.00
Award Amount for remainder of this FY: $1,630,000.00
Length of Contract/PO Term: Project Completion
Begin Date (mm/dd/yyyy): 02/01/2019
End Date (mm/dd/yyyy): Project Completion (Expected: April 2020)
JSEB Requirement: Six Percent (6%) Goal
Comments on JSEB Requirements: Donna J. Hamilton, Inc. (Materials) – 6.1%
BIDDERS:

<table>
<thead>
<tr>
<th>Name</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>ORTEGA INDUSTRIAL CONTRACTORS</td>
<td>$4,075,932.00</td>
</tr>
<tr>
<td>PETTICOAT SCHMITT CIVIL CONTRACTORS INC.</td>
<td>$4,111,170.00</td>
</tr>
<tr>
<td>SAWCROSS INC.</td>
<td>$4,454,469.00</td>
</tr>
<tr>
<td>WILLIAMS INDUSTRIAL SERVICES LLC</td>
<td>$4,872,110.00</td>
</tr>
<tr>
<td>UNITED BROTHERS DEVELOPMENT CORP</td>
<td>$5,014,369.00</td>
</tr>
</tbody>
</table>

Background/Recommendations:
Advertised 10/01/2018. Seven (7) companies attended the mandatory pre-bid meeting on 10/11/2018. At the Bid Opening on 11/20/2018, JEA received five (5) bids. Ortega Industrial Contractors, Inc. is the lowest responsive and responsible bidder. A copy of the Bid Form is attached as backup.

The award amount of $4,075,932.00 is approximately seven percent (7%) higher than the budget estimate due to increased material costs, and is deemed reasonable. A budget trend has been submitted to match the award amount.

160-18 – Request approval to award a contract to Ortega Industrial Contractors for construction services for the Argyle Forest/Rampart Road Pump Stations Project in the amount of $4,075,932.00, subject to the availability of lawfully appropriated funds.

Manager: Collier, Bradley W. – Mgr WW Plants & Pump Stations
Director: Conner, Sean M. - Dir W/WW Project Engineering & Construction
VP: Calhoun, Deryle I. - VP/GM Water Wastewater Systems

APPROVALS:

Chairman, Awards Committee Date
Manager, Capital Budget Planning Date