

# Welcome to the

## Awards Meeting

**March 26 2026, 10:00 AM EST**

You have been joined to the meeting with your **audio muted** by default.

At the designated public comment time we will provide opportunity for you to unmute to speak.

During the meeting, public comments received via e-mail regarding any matter on the agenda for consideration will be read out. Per the Public Notice Agenda posted on [JEA.com](http://JEA.com), public comments by e-mail must be received no later than 9:00 a.m. on the day of the meeting to be read during the public comment portion of the meeting.

Please contact **Sarah Millsap** by telephone at **(904) 776-4311** or by email at **millse@jea.com** if you experience any technical difficulties during the meeting.

**JEA Awards Agenda**

**March 26, 2026**

**225 North Pearl St., Jacksonville, FL 32202 - Hydrangea Room 1st Floor**

[Teams Meeting Info](#)

**Consent Agenda**

The Chief Procurement Officer offers the following items for the JEA Awards Consent Agenda. Any item may be moved from the Consent Agenda to the Regular Agenda by a committee member asking that the item be considered separately. All items on the consent agenda have been approved by OGC, Budget and the Business Unit Vice President and Chief. The posting of this agenda serves as an official notice of JEA's intended decision for all recommended actions for **Formal Purchases** as defined by **Section 3-101 of the JEA Procurement Code**. Please refer to JEA's Procurement Code, if you wish to protest any of these items.

Award #	Type of Award	Solicitation # & Short Description/Title	VP	Awardee	Funding Source	Business Unit Estimate	Award Amount	Original Award Amount	New Not-to-Exceed	Amendments	Term (Projected) Start Date - End Date	JSEB Participation (Y/N) If Y, then list company name(s) (% , \$ - awarded)
1	Minutes	Minutes from 03/19/2026 Meeting	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2	Request for Proposal (RFP)	1412103846 (RFP) Starratt Substation T2 Addition	Erixton	Reliable Substation Services, Inc.	Capital	\$1,261,838.00	\$1,045,000.00	N/A	\$1,045,000.00	N/A	Project Completion Start Date: 04/01/2026 End Date: 09/11/2026	N
<p>Advised: 01/30/2026                      Opened: 03/03/2026                      Public Evaluation Meeting: 03/11/2026                      Five (5) Responses Received:                      Reliable Substation Service \$1,045,000.00                      Energy Erectors, Inc \$1,060,744.72                      Powerserve Technologies \$1,520,629.00                      NEEC \$1,423,744.53                      C and C Powerline, Inc \$1,576,599.00                      Gridco \$2,934,071.80</p> <p>For additional information contact: Jason Behr</p> <p>This award request is for the Substation Starratt T2 project, which includes the installation of a 230/26kV T2 power transformer and four 26kV bays to accommodate the new 368, 369, and 370 breakers, with one additional bay designated for a future capacitor bank. The project scope also includes the installation of three panels, with the contractor responsible for panel installation and all associated control cable terminations. Additionally, the contractor will remove the existing motor-operated switch on the 26kV main bus and replace it with a 26kV breaker. The scope further includes modifications to the existing T1 station service to install CTs on the structure.</p> <p>This project was awarded through a competitive, evaluated bid process using criteria that included price, similar experience, plan and schedule, and safety. Reliable Substation Services submitted the lowest-priced proposal and also received the highest overall evaluation scores across all non-price criteria. The budget estimate for this project was \$1,261,838.00, and the winning bid of \$1,045,000.00 is considered reasonable and within the anticipated project cost.</p>												

**Consent Agenda Action**

<b>Committee Members in Attendance</b>	<b>Names</b>	
Motion by:		
Second By:		
Committee Decision		

**Regular Agenda**

Award #	Type of Award	Solicitation # & Short Description/Title	VP	Awardee	Award Amount	Business Unit Estimate	Original Award Amount	New Not-to-Exceed	Amendments	Term	JSEB Participation (Y/N) If Y, then list company name(s) (% , \$ - awarded)	Action
1	Invitation to Negotiate (ITN)	1412062446 Consulting Services for Contract(s) Auditing and Negotiation	Phillips	4Liberty, Inc. Accenture LLP	\$500,000.00 \$500,000.00	N/A	N/A	\$0.00	N/A	Two (2) Years w/Two (2) 1-Yr. Renewals Start Date: 04/01/2026 End Date: 03/31/2028	N	<p><b>Motion by:</b></p> <p>_____</p> <p><b>Second by:</b></p> <p>_____</p> <p><b>Committee Decision:</b></p> <p>_____</p>
<p>Advised: 10/14/2025                      Proposals Opened: 12/16/2025                      Seven (7) Proposals Received: Accenture, Procureability, 4Liberty, High Velocity Network, Profit Recovery Partners, ISG, KPMG                      Rank Shortlisted Company                      1 4Liberty                      2 Accenture                      3 ISG                      4 Procureability                      For additional information contact: Nickolas Dambrose:</p> <p>This request is for two (2) contracts, one with 4Liberty, Inc. and one with Accenture LLC, to provide JEA with consulting services to assess, strategize, and deliver contract auditing, invoice analysis, and targeted cost reduction support. These engagements will focus on reviewing selected existing and new contracts, conducting detailed audits of vendor invoices, validating pricing and contract compliance, and identifying cost saving opportunities in areas not already addressed through JEA's internal procurement processes. The firms will benchmark applicable contract terms, uncover inefficiencies or discrepancies that may result in avoidable costs, and collaborate with JEA to implement recommended improvements and provide ongoing advisory and compliance related services as needed.</p> <p>Note: This project request resulted from one of the strategic initiatives adopted from the K3 consulting engagement.</p> <p>This award is to be fully funded as a percentage of savings contract, which means the awarded suppliers will only receive a percentage payment based on the actual cost and budget savings reduced and realized for JEA. 4Liberty's percentage of savings is 15%, and Accenture's is 24.9%. A predetermined baseline amount shall be agreed upon by both parties for each contracted good or service. We are initially awarding these contracts with a not to exceed amount of \$500,000.00 each and plan to return to the awards committee for approval as needed based on increased savings.</p> <p>Savings are expected to be generated through activities such as identifying errors in invoice payments, detecting instances where full contract terms or negotiated rates are not being utilized, providing oversight and validation of project related invoices, and uncovering other inefficiencies or discrepancies that result in avoidable costs. Savings credited to the suppliers must represent newly identified savings that JEA is not already capturing through its existing internal processes. Only savings directly resulting from the suppliers' work will be eligible for compensation.</p> <p><b>DISCUSSION/ACTION:</b>  <b>DISCUSSION/ACTION PARTICIPANTS:</b></p>												

**Consent and Regular Agenda Signatures**

<b>Budget</b>	Name/Title _____
<b>Awards Chairman</b>	Name/Title _____
<b>Procurement</b>	Name/Title _____
<b>Legal</b>	Name/Title _____

**JEA Awards Agenda**  
**March 19, 2026**  
**225 North Pearl St., Jacksonville, FL 32202 - Board Room 1st Floor**  
[Teams Meeting Info](#)

**Consent Agenda**

The Chief Procurement Officer offers the following items for the JEA Awards Consent Agenda. Any item may be moved from the Consent Agenda to the Regular Agenda by a committee member asking that the item be considered separately. All items on the Consent agenda have been approved by OGC, Budget and the Business Unit Vice President and Chief. The posting of this agenda serves as an official notice of JEA's intended decision for all recommended actions for Formal Purchases as defined by Section 3-101 of the JEA Procurement Code. Please refer to JEA's Procurement Code, if you wish to protest any of these items.

Award #	Type of Award	Solicitation # & Short Description/Title	VP	Awardee	Funding Source	Business Unit Estimate	Award Amount	Original Award Amount	New Not-to-Exceed	Amendments	Term (Projected) Start Date - End Date	JSEB Participation (Y/N) If Y, then list company name(s) (% - awarded)
1	Minutes	Minutes from 03/12/2026 Meeting	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2	Contract Increase	Open Grid Transformation	Selders	CGI Technologies and Solutions Inc.	Capital	\$6,500,000.00	\$400,000.00	\$5,575,000.00	\$6,570,373.89	07/26/2024-\$175,000.00 08/16/2024-\$325,000.00 07/09/2025-\$100,000.00 08/28/2025-\$95,273.89	Project Completion Start Date: 01/08/2024 End Date: 12/31/2026	N
		<p>For Additional Information Contact: Angel Love</p> <p>This contract increase request is for an additional \$400,000.00 for CGI to complete the implementation and Post Go Live Support of the latest version of CGI software as part of the new OpenGrid solution for JEA's Field Management System (FMS). The original scope of this project included upgrading JEA's existing ProgramCAD and ProgramLINE systems which currently provide outage management and dispatch capabilities, to version 7.x of the OpenGrid Platform, which represents the most current version of CGI's OpenGrid solution. The scope was expanded to include implementing JEA's business enhancements, developing new configurations and functionalities, re-engineering CAD dispatch events, and incorporating additional business requirements as needed through multiple Change Orders.</p> <p>The original Single Source award dated January 4, 2024 included \$100,000 for Production System Final costs. Because these funds were not scheduled for use until 2026, they were temporarily reallocated to support other project needs related to this contract. These included the Amendment to Schedule Change for the FMS Project, development of Enhancement Features such as Satellite View and Move Job, an urgent change request to create PRN functionality in OpenGrid, additional Enhancement Features including Zoom Level and Annotation, as well as associated travel expenses for these services.</p> <p>This request restores the previously reallocated funds so they can be used for their originally intended purpose. All rates remain unchanged from the current contract. The rates will remain the same as the current contract.</p>										
3	Invitation for Bid (IFB)	1412104046 Acid & Caustic Pipe Replacement	Erison	Mid-State Industrial Maintenance	Capital	\$968,000.00	\$702,431.80	N/A	\$702,431.80	N/A	Project Completion Start Date: 04/01/2026 End Date: 11/14/2026	N
		<p>Advertiser: 01/23/2026 Opened: 03/03/2026 Three (3) Bids Received Mid-State Industrial Maintenance - \$702,431.80 WG Yates - \$753,582.04 WW Gay - \$1,395,720.00</p> <p>For additional information contact: Jason Blair</p> <p>This award request is for the replacement and upgrade of chemical piping at Northside Generating Station (NDS), which carries sulfuric acid (97%) and sodium hydroxide (50%) which is used to treat steam unit condensate and produce demineralized water. The chemicals are stored in tanks on the east and west sides of the turbine building and distributed through approximately 1,500 feet of piping, much of which has corroded or leaked due to past repairs with non-standard materials, creating weak points and isolated sections that reduce system reliability. The project will replace the deteriorated piping throughout the turbine building and demineralization building, restoring connections between the chemical storage tanks and treatment systems. Sulfuric acid piping will be replaced with 1 1/2-inch Schedule 80, 316 stainless steel Teflon-lined pipe with flanged fittings and valves, while sodium hydroxide piping will be replaced in kind with 1-inch Schedule 80 carbon steel with flanged connections. Low point drains, manual globe and check valves, and heat tracing on caustic lines will also be installed or reinstated, enhancing overall system reliability and supporting safe, uninterrupted plant operations.</p> <p>The original budget estimate for this project was \$968,000.00. During the solicitation process, the number of valves required for the project was reduced, which contributed to a lower bid amount. The final award amount of \$702,431.80 has been reviewed and determined to be reasonable.</p>										
4	Request for Proposal (RFP)	1412098047 Home Weatherization Upgrades	Hunt	Hager Construction Company	O&M/Grant	\$600,000.00	\$772,851.20	N/A	\$772,851.20	N/A	Project Completion Start Date: 03/23/2026 End Date: 09/23/2026	Y Hager Construction: \$772,851.20
		<p>Advertiser: 1/29/2026 Opened: 02/19/2026 One (1) Bid Received Hager Construction Company - \$772,851.20</p> <p>For Additional Information Contact: Brooke Garland</p> <p>JEA solicited qualified contractors to provide residential weatherization upgrades for income-qualified customers under a U.S. Department of Energy (DOE) Energy Efficiency and Conservation Block Grant (EECBG) award. The selected Contractor Hager Construction will perform weatherization upgrades in accordance with scopes of work developed by JEA following building performance diagnostics, including blower door testing and energy assessments. Approximately 60 homes are expected to be completed within a six-month period, making contractor capacity, scheduling reliability, and quality control critical to program success. Work scopes will mainly be limited to like for like replacement of HVAC equipment, water heaters and attic insulation. In some cases, this may include limited window repair or replacement and exterior door replacement, but this will be limited, case by case situations. Major structural repairs, electrical panel upgrades, and installation of HVAC where none exists are excluded. Mini-split systems may be installed in homes currently served by window units. Contractors must demonstrate experience with sizing, placement, and commissioning.</p> <p>JEA did extensive due diligence soliciting over 200 suppliers for this work however only 11 response was received and 11 no bids for various reasons including not being interested in residential work and not offering the requested services. JEA's original budget was only \$600,000 due to JEA's separate agreement with another vendor to also support this project. The budgeted amount reflects our uncertainty with how much of the grant would be spent with another vendor. It has now been determined very little will be spent with the other vendor so in total JEA has around \$750,000.00 to spend from the grant after subtracting administrative fees as the award amount of \$772,851.20 and associated rates are deemed reasonable and acceptable. JEA will make the initial payment through cost center 1E10001 and expense type 2024 to create the PO and will be reimbursed approximately 2 weeks after payment.</p>										

**Consent Agenda Action**

Committee Members in Attendance	Names	Kim Wheeler, Jody Brooks
Motion by:	Jody Brooks	
Second By:	Kim Wheeler	
Committee Decision	Approved	

**Consent and Regular Agenda Signatures**

Budget	Name/Title	
Awards Chairman	Name/Title	
Procurement	Name/Title	
Legal	Name/Title	

1412103846 (RFP) Starratt Substation T2 Addition  
Appendix B - Bid Forms

Submit the Response an electronic pdf in accordance with the procedures in the solicitation

Company Name: Reliable Substation Services  
 Company's Address: 300 N Ronald Reagan Blvd Ste 307 Longwood, FL 32750  
 License Number: ES12000657  
 Phone Number: 407-869-7446 FAX No: 407-869-7446 Email Address: dboisvert\_rss@hotmail.com

<b>BID SECURITY REQUIREMENTS</b> <input type="checkbox"/> None required <input checked="" type="checkbox"/> Certified Check or Bond Five Percent (5%)	<b>TERM OF CONTRACT</b> <input type="checkbox"/> One Time Purchase <input type="checkbox"/> Term - N/A <input checked="" type="checkbox"/> Other, Specify - Project Completion
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<b>SAMPLE REQUIREMENTS</b> <input checked="" type="checkbox"/> None required <input type="checkbox"/> Samples required prior to Bid Opening <input type="checkbox"/> Samples may be required subsequent to Bid Opening	<b>SECTION 255.05, FLORIDA STATUTES CONTRACT BOND</b> <input type="checkbox"/> None required <input checked="" type="checkbox"/> Bond required 100% of Bid Award
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<b>QUANTITIES</b> <input type="checkbox"/> Quantities indicated are exacting <input checked="" type="checkbox"/> Quantities indicated reflect the approximate quantities to be purchased Throughout the Contract period and are subject to fluctuation in accordance with actual requirements.	<b>INSURANCE REQUIREMENTS</b> Insurance required
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**PAYMENT DISCOUNTS**

1% 20, net 30  
 2% 10, net 30  
 Other \_\_\_\_\_  
 None Offered

Item No.	ENTER YOUR BID FOR THE FOLLOWING DESCRIBED ARTICLES OR SERVICES:	TOTAL BID PRICE
1	Bid Price for 1412103846 (RFP) Starratt Substation T2 Addition	\$ <u>950,000</u>
2	Supplemental Work Authorization 10%	\$ <u>95,000</u>
3	Total Bid Price	\$ <u>1,045,000</u>

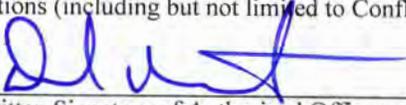
I have read and understood the Sunshine Law/Public Records clauses contained within this solicitation. I understand that in the absence of a redacted copy my proposal will be disclosed to the public "as-is".

**BIDDER CERTIFICATION**

By submitting this Bid, the Bidder certifies that it has read and reviewed all of the documents pertaining to this Solicitation, that the person signing below is an authorized representative of the Bidding Company, that the Company is legally authorized to do business in the State of Florida, and that the Company maintains in active status an appropriate contractor's license for the work (if applicable). The Bidder also certifies that it complies with all sections (including but not limited to Conflict Of Interest and Ethics) of this Solicitation.

We have received addenda

1 \_\_\_\_\_ through 3 \_\_\_\_\_



Handwritten Signature of Authorized Officer of Company or Agent Date 3-3-2026

David Boisvert - President  
Printed Name and Title

**THE MINIMUM QUALIFICATIONS SHALL BE SUBMITTED ON THIS FORM. IN ORDER TO BE CONSIDERED A QUALIFIED BIDDER BY JEA YOU MUST MEET THE MINIMUM QUALIFICATIONS LISTED BELOW, AND BE ABLE TO PROVIDE ALL THE SERVICES LISTED IN THIS SOLICITATION.**

**THE BIDDER MUST COMPLETE THE BIDDER INFORMATION SECTION BELOW AND PROVIDE ANY OTHER INFORMATION OR REFERENCE REQUESTED. THE BIDDER MUST ALSO PROVIDE ANY ATTACHMENTS REQUESTED WITH THIS MINIMUM QUALIFICATIONS FORM.**

**BIDDER INFORMATION**

COMPANY NAME: Reliable Substation Services, Inc

BUSINESS ADDRESS: 300 N Ronald Reagan Blvd      Ste 307

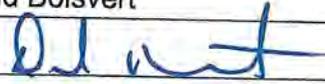
CITY, STATE, ZIP CODE: Longwood, FL 32750

TELEPHONE: 407-869-7440

FAX: 407-869-7446

E-MAIL: dboisvert\_rss@hotmail.com

PRINT NAME OF AUTHORIZED REPRESENTATIVE: David Boisvert

SIGNATURE OF AUTHORIZED REPRESENTATIVE: 

NAME AND TITLE OF AUTHORIZED REPRESENTATIVE: President

**MINIMUM QUALIFICATIONS:**

Respondent must meet the following Minimum Qualifications to be considered eligible to have its Response evaluated by JEA. Respondent must complete and submit the Minimum Qualification Form provided in this Solicitation. Respondents that are working or have worked for JEA in the past 2 years involving similar work must submit JEA as a reference. JEA reserves the right to ask for additional back up documentation or additional reference projects to confirm the Respondent meets the requirements stated above.

JEA may reject Responses from Respondents not meeting all of the following Minimum Qualifications:

- I. Respondent must not be on the State of Florida Convicted Vendor List, State of Florida's Suspended Vendor List, the City of Jacksonville's Disqualified Vendor List, have their bidding privileges actively suspended by JEA, been debarred by JEA, or have had a contract with JEA was terminated for default within the last two (2) years.
- II. Respondent must be approved for SB2 Substation Construction up to 500kV by the bid due date.
- III. The Respondent shall comply with the technical and commercial specifications for this solicitation.

**Award #2 Supporting Documents 03/26/2026**

1412103846 (RFP) Starratt Substation T2 Addition  
Appendix B - Bid Forms

**Similar Experience**

**The Respondent shall provide two references from previously completed projects that closely align with the scope, complexity, and technical expertise needed for this project.**

**1. REFERENCE**

Reference Project Name: Ribault Substation

Reference Company Name: JEA

Reference Email Address & Name: aldaw@jea.com - Wilbert Aldajuste

Year work completed: 2024

Contract Value \$: \$785,000

Description of work and similar experiences to this project:

Ribault was very similar to Starratt Rd. Ribault scope was the addition of T2 transformer and 3 feeder positions. Only 2 of the feeders were utilized on energization, with the third feeder for a future low voltage cap bank. The scope included foundations with a containment pit, grounding, conduits, steel, bus, switches, junction boxes, conduits, cables, and terminations in a brownfield substation.

**2. REFERENCE**

Reference Project Name: Highlands Substation

Reference Company Name: Duke Energy Florida

Reference Email Address & Name: jgabriel@duke-energy.com - Mike Gabriel

Year work completed: 2025

Contract Value \$: \$735,611

Description of work and similar experiences to this project:

Duke Highlands was extensive in scope. In addition to complex low side modifications of a 1940's brownfield substation, RSS also installed a new high side ring bus with three new pulloff towers. Extensive cable work was performed to transfer control from an old relay house to a new relay house. Transformers, breakers, bus work, and switches were all removed and replaced with new equipment, all while maintaining portions of the station to serve a critical citrus plant and neighborhood load. This project spanned over 2 years from start to finish.



## **VENDOR CONFLICT OF INTEREST DISCLOSURE FORM INSTRUCTIONS**

Vendors shall not try to gain an unfair competitive advantage or influence the ability of JEA officers and employees to make impartial and objective decisions on behalf of JEA.

All vendors interested in conducting business with JEA must complete and return the Vendor Conflict of Interest Disclosure Form found on the following page in order to be eligible to be awarded a contract with JEA. Please note that all vendors are subject to comply with JEA's conflict of interest policies provided below.

1. No JEA officer (e.g., JEA Board member and elected City official) or employee has an ownership interest of more than 5% in vendor's company.
2. No JEA officer or employee is an officer, director, partner or proprietor of vendor's company.
3. No JEA officer or employee is employed by or being considered for employment by vendor's company.
4. No JEA officer or employee work as a consultant or has a contractual relationship with vendor's company.
5. No JEA officer or employee will derive a personal financial gain or loss from this contract.
6. No relative of a JEA officer of employee will derive a personal financial gain or loss from this contract. (Relatives include a father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, or daughter-in-law.)

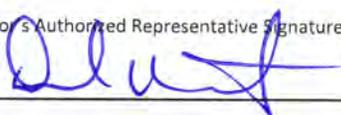
If a vendor has one or more relationships with a JEA officer or employee or a relative of a JEA officer or employee that meets the criteria described above, then the vendor shall disclose the information by completing the Conflict of Interest Form on the following page.



**CONFLICT OF INTEREST DISCLOSURE FORM**

*Disclosing a potential conflict of interest does not disqualify vendors. In the event vendors do not disclose potential conflicts of interest, and they are detected by JEA, vendor may be **disqualified** from doing business with JEA.*

*Questions about this form? Contact (JEA, Buyer)*

JEA Bid/Solicitation/Contract Number: <b>1412103846</b>	Name of JEA Employee(s) Working on Vendor's Current Contract(s) with JEA:
Vendor Name: <b>Reliable Substation Services</b>	Vendor Phone: <b>407-869-7440</b>
Vendor's Authorized Representative Name and Title: <b>David Boisvert - President</b>	Authorized Representative's Phone: <b>407-493-8846</b>
<b>NAME(S) OF JEA EMPLOYEE(S) / PUBLIC OFFICER(S) WITH POTENTIAL CONFLICT OF INTEREST</b>	
Name of JEA public officer(s), employee(s), or relatives with whom there may be a potential conflict of interest. If more than five, attach a second form.	Relationship of JEA public officer(s)/employee(s) and/or relative(s) to vendor's company from list above (e.g. 1(a), 2, etc.). Please list all that apply:
1. n/a	
2.	
3.	
4.	
5.	
<input checked="" type="checkbox"/> Vendor has no conflict of interest to report.  <input type="checkbox"/> Vendor hereby declares it has not and will not provide gifts or hospitality of any dollar value or any other gratuities to any JEA officer or employee to obtain or maintain a contract.  <input type="checkbox"/> I certify that this Conflict of Interest Disclosure has been examined by me and that its contents are true and correct to my knowledge and belief and I have the authority to so certify on behalf of the Vendor.	
Vendor's Authorized Representative Signature: 	Date: <b>3/3/2026</b>

**Award #2 Supporting Documents 03/26/2026**

1412103846 (RFP) Starratt Substation T2 Addition  
Appendix B - Bid Forms

**FOR JEA USE ONLY IF CONFLICT NOTED**

**This form has been reviewed by:**

Name of JEA Ethics Officer:	Signature:	Date:
Note:		



**SUBCONTRACTOR BID FORM**

**List of Subcontractors**

JEA Solicitation Number 1412103846

Tier 1 Prime Contractor Business Name: Reliable Substation Services, Inc

The referenced solicitation requires certain major Subcontractors be listed on this form, unless the work will be self-performed by the Tier 1 Prime Contractor.

The undersigned understands that failure to submit the required Subcontractor information on this form may result in bid rejection, and the Tier 1 Prime Contractor agrees to employ the Subcontractors specified below: *(Add additional lines if necessary)*

Note: This list of Subcontractors shall not be modified subsequent to bid opening, without a showing of good cause and the written consent of JEA.

**JSEB Subcontractors - Jacksonville Small & Emerging Business Program (JSEB)**

A certified JSEB business who contracts with the Tier 1 Prime Contractor to provide goods and/or services. All fields are required to be completed on this section of the form.

*The JSEB Subcontractors section of the form is required for any projects with a JSEB participation requirement.*

JSEB Business Name	JSEB Primary Contact Name	JSEB Telephone Number	JSEB Email Address	JSEB Certification? <small>Yes or No (select from the drop down menu)</small>	Scope of Work	% of work	Dollar Amount
N/A							\$0.00
							\$0.00
							\$0.00
							\$0.00
							\$0.00

**Tier 2 Subcontractors**

A Subcontractor who contracts with the Tier 1 Prime Contractor to provide goods and/or services. Please list all major Subcontractors, regardless of diversity status, that will be providing goods and/or services. Submission of Subcontractor Ethnicity or Diverse Classification is optional.

*The Tier 2 Subcontractors section of the form is required.*

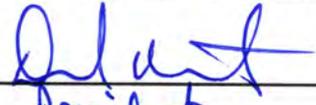
Subcontractor Business Name	Subcontractor Primary Contact Name	Subcontractor Telephone Number	Subcontractor Email Address	Subcontractor Ethnicity or Diverse Classification <small>(select from the drop down menu, if applicable)</small>	Scope of Work	% of work	Dollar Amount
DB Construction	David Brown	813-309-6565	<a href="mailto:dbconcarp@aol.com">dbconcarp@aol.com</a>	N/A	Underground	25	\$260,000.00
Mammoth Constructors	Dusty Hamilton	352-771-5634	<a href="mailto:dhamilton@mammothconstructors.com">dhamilton@mammothconstructors.com</a>	N/A	Drilled Shaft Fnds	20	\$208,000.00
							\$0.00
							\$0.00
							\$0.00

**Tier 3 Subcontractors - Utilization of Diverse Businesses Only**

A diverse Subcontractor who contracts with a Tier 2 Subcontractor to provide goods and/or services.

*The Tier 3 Subcontractors section of the form is optional.*

Diverse Subcontractor Business Name	Diverse Subcontractor Primary Contact Name	Diverse Subcontractor Telephone Number	Diverse Subcontractor Email Address	Diverse Subcontractor Ethnicity or Classification <small>(select from the drop down menu, if applicable)</small>	Scope of Work	% of work	Dollar Amount
							\$0.00
							\$0.00
							\$0.00
							\$0.00
							\$0.00

Signed:   
 Title: President  
 Date: 3/2/2026



IN WITNESS WHEREOF, the said Principal and the said Surety have duly executed this bond the 3rd day of March, 2026.

ATTEST:

[Signature]  
Signature  
Lynn McNeil  
Type/Print Name

\_\_\_\_\_  
Signature  
\_\_\_\_\_  
Type/Print Name

Signed, Sealed and Delivered in the Presence of:

[Signature]  
Signature  
Migdiel Burgos, Witness  
Type/Print Name  
[Signature]  
Signature  
Olivia Golecki, Witness  
Type/Print Name

Reliable Substation Services, Inc.  
(Principal Company Name)  
[Signature]  
Signature  
David Boisjoly  
Type/Print Name  
President  
Title  
AS PRINCIPAL



The Cincinnati Insurance Company  
(Surety Company Name)  
[Signature]  
Signature  
Sarah K. O'Linn  
Type/Print Name  
Attorney-in-Fact & FL Lic. Resident Agent  
Title Inquiries: 407-786-7770  
AS SURETY



Name of Agent: Florida Surety Bonds, Inc.  
Address: 620 N. Wymore Rd, #200  
Maitland, FL 32751

Countersigned:

By [Signature]  
Resident Agent Sarah K. O'Linn  
State of Florida

Name of Firm: Florida Surety Bonds, Inc.  
Address: 620 N. Wymore Rd, #200  
Maitland, FL 32751

Form Approved:

\_\_\_\_\_  
Assistant General Counsel

THE CINCINNATI INSURANCE COMPANY  
THE CINCINNATI CASUALTY COMPANY

Fairfield, Ohio

POWER OF ATTORNEY

KNOW ALL MEN BY THESE PRESENTS: That THE CINCINNATI INSURANCE COMPANY and THE CINCINNATI CASUALTY COMPANY, corporations organized under the laws of the State of Ohio, and having their principal offices in the City of Fairfield, Ohio (herein collectively called the "Companies"), do hereby constitute and appoint

Jeffrey W. Reich; Susan L. Reich; Kim E. Niv; Teresa L. Durham; Cheryl A. Foley;  
Emily J. Golecki; Robert P. O'Linn and/or Sarah K. O'Linn

of Maitland, Florida

their true and legal Attorney(s)-in-Fact, each in their separate capacity if more than one is named above, to sign, execute, seal and deliver on behalf of the Companies as Surety, any and all bonds, policies, undertakings or other like instruments, as follows:

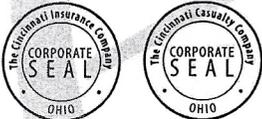
Any such obligations in the United States, up to  
Twenty-Five Million and No/100 (\$25,000,000.00).

This appointment is made under and by authority of the following resolutions adopted by the Boards of Directors of The Cincinnati Insurance Company and The Cincinnati Casualty Company, which resolutions are now in full force and effect, reading as follows:

RESOLVED, that the President or any Senior Vice President be hereby authorized, and empowered to appoint Attorneys-in-Fact of the Company to execute any and all bonds, policies, undertakings, or other like instruments on behalf of the Corporation, and may authorize any officer or any such Attorney-in-Fact to affix the corporate seal; and may with or without cause modify or revoke any such appointment or authority. Any such writings so executed by such Attorneys-in-Fact shall be binding upon the Company as if they had been duly executed and acknowledged by the regularly elected officers of the Company.

RESOLVED, that the signature of the President or any Senior Vice President and the seal of the Company may be affixed by facsimile on any power of attorney granted, and the signature of the Secretary or Assistant Vice-President and the Seal of the Company may be affixed by facsimile to any certificate of any such power and any such power of certificate bearing such facsimile signature and seal shall be valid and binding on the Company. Any such power so executed and sealed and certified by certificate so executed and sealed shall, with respect to any bond or undertaking to which it is attached, continue to be valid and binding on the Company.

IN WITNESS WHEREOF, the Companies have caused these presents to be sealed with their corporate seals, duly attested by their President or any Senior Vice President this 16th day of March, 2021.



STATE OF OHIO )SS:  
COUNTY OF BUTLER )

THE CINCINNATI INSURANCE COMPANY  
THE CINCINNATI CASUALTY COMPANY

*Stephen A. Ventre*

On this 16th day of March, 2021 before me came the above-named President or Senior Vice President of The Cincinnati Insurance Company and The Cincinnati Casualty Company, to me personally known to be the officer described herein, and acknowledged that the seals affixed to the preceding instrument are the corporate seals of said Companies and the corporate seals and the signature of the officer were duly affixed and subscribed to said instrument by the authority and direction of said corporations.

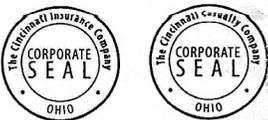


*Keith Collett*

Keith Collett, Attorney at Law  
Notary Public – State of Ohio  
My commission has no expiration date.  
Section 147.03 O.R.C.

I, the undersigned Secretary or Assistant Vice-President of The Cincinnati Insurance Company and The Cincinnati Casualty Company, hereby certify that the above is the Original Power of Attorney issued by said Companies, and do hereby further certify that the said Power of Attorney is still in full force and effect.

Given under my hand and seal of said Companies at Fairfield, Ohio, this 3rd day of March, 2026



*Ed H.*



Award #2 Supporting Documents 03/26/2026

SAMPLE SCHEDULE OF VALUES  
STARRATT RD T-2 ADDITION SUBSTATION

Description	Schedule		% Complete		Amount Earned to Date			Previously Billed	Due This Period
	Labor	Material	Labor	Material	Labor	Material	Total		
<b>Mobilization / Administration</b>									
Project Administration/Bonds	111,000		0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Mobilization	15,000		0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Survey / Establish Baselines	10,000		0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
As-Builts	2,000		0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Civil Site Work</b>									
Fill & Grading- final grade, replace rock	10,000		0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Foundations</b>									
230/26kV Transformer & Containment	80,000	110,000	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
26kV Drilled Shaft (FD1) - 40	108,000	100,000	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
26kV Breaker Mats - 5	10,000	14,000	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Testing</b>									
Concrete	17,500		0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Soils	2,500		0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grounding</b>									
7#5 Copperweld	25,000	10,000	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Cadweld Connections	6,000	2,500	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
			0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Raceway</b>									
<b>Conduit</b>									
1 & 1.5 In. Conduit - 500	8,000	500	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2 In. Conduit - 635	13,000	1,000	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3 In. Conduit - 450	27,000	1,000	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
4 In. Conduit - 100	1,000	400	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
			0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Power Transformer</b>									
Installation Coordination	3,500		0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>General Above Grade</b>									
Receiving / Off-Loading Substation Package	7,500		0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transportation of Misc. Material	7,500		0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Structure Erection</b>									
26kV Yard Structure Erection	30,000		0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Equipment Installation</b>									
230kV Insulators, Buswork, Connectors	5,000		0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
230kV Cable Jumpers	7,500		0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
26kV Equipment Installation	25,000		0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
26kV Insulators, Buswork, Connectors	35,000		0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
26kV Switches -	25,000		0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
26kV Breakers - 5	2,500		0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
26kV Station Service	5,000		0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
26kV Cable Jumpers	25,000		0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Miscellaneous Yard Equipment</b>									
Junction Boxes - 3	2,000	4,000	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Award #2 Supporting Documents 03/26/2026

Description	Schedule		% Complete		Amount Earned to Date			Previously	Due This
	Labor	Material	Labor	Material	Labor	Material	Total	Billed	Period
<b>Power and Control Cable</b>									
Cable Install									
21#10 Type BS - 3300	2,000	0	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
4#10 Type BS - 13410	27,000	0	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
4/0 Type C - 1200	2,400	10,000	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
4c#6 Type C/A - 300	3,600	3,000	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
3c#8 Type C - 1500	3,000	5,000	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Ethernet/Coax/Serial/Fiber, misc.	200	0	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Cable Terminations</b>									
Terminate AC Cabling	7,500	100	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Terminate DC Cabling	1,000	150	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Terminate Control Cabling & misc.	9,000	250	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Miscellaneous (Specify)</b>									
3 Relay Panels and AC Breakers	4,500	1,400	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Totals:</b>	686,700	263,300	0%	0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

950,000  
 95,000 10%  
 1,045,000 Bid Total

March 2, 2026

## Substation Work Plan – JEA Starratt Rd

---

### 1. Project Overview

- **Project Name:** Starratt Rd Substation – Add T2, Increase Capacity
- **Project Solicitation Number -** 1412103846
- **Location:** 14740 Yellow Bluff Rd, Jacksonville, FL 32226
- **Client:** JEA
- **Project Manager:** Spencer Hamilton
- **Start Date:** 4/1/26
- **Completion Date:** 10/22/26

#### 1. Objective:

- i. Construct a new Transformer Bay and 3 feeder positions with a bus tie breaker.
- ii. Install 4 LV breakers, switches, bus, insulators, steel, foundations, grounding, conduit, control cables, power cables, junction boxes, lighting and rock.
- iii. RSS will utilize two trusted, experienced and JEA safety certified contractors to assist us with this project. DB Construction has been our site/civil partner contractor on JEA projects since 2004. Mammoth Constructors has been our trusted Drilled Shaft partner for the last 4 years for all our clients.

### 2. Scope of Work

- **Scope:** Reference 1.0 Objective Above and attached JEA Construction Schedule furnished in Bid Package.
- 
- **Key Tasks in approximate sequence:**
  - Contract Signed and Bonds Recorded
  - Submittals begin with foundations, grounding, and conduits as priority.
  - Mobilize with survey and layout baseline
  - Scrape and temporarily store station rock
  - Drilled Shafts – 40 but small and fast to install.
  - Flat Foundations – Transformer with containment pit, breaker foundations.
  - Subsurface Conduits – Less than 24”, inside station only.
  - Subsurface Grounding – 7/5 pigtails only. Grid previously installed.
  - Steel with continuous above grade pig tail grounding as its installed
  - Switches and Insulators
  - Rigid Bus
  - Equipment – Breakers, PT’s, CT’s

## Award #2 Supporting Documents 03/26/2026

- Jumpers
- Junction Boxes
- Above Grade Conduits
- Install 3 relay panels in house
- Pull Control and Power Cables
- Terminate AC, DC, and Control Cables
- Final Grade
- Spread Blue #5 Rock
- As Builts Submitted
- Verify all submittals and test reports in JEA possession
- Release of liens submitted
- Demobilize

### 3. Work Breakdown Structure (WBS)

- **Tasks: Equipment Installation**
  - Contract Signed and Bonds Recorded
  - JEA issues PO
  - Submittals
  - Drilled Shafts
  - Flat Foundations – TX with containment and breakers
  - Subsurface Grounding
  - Subsurface Conduits less than 24” depth
  - Receive and inspect equipment and materials from Distran and JEA
  - Inventory Materials
  - Steel with continuous above grade grounding as its installed
  - Switches and Insulators
  - Rigid Bus
  - Equipment – Breakers, PT’s, CT’s
  - Jumpers
  - Relay Panels
  - Junction Boxes
  - Above Grade Conduits
  - Pull Control and Power Cables
  - Terminate AC, DC, and Control Cables
  - Final Grade
  - Spread Stored rock
  -
- **Task 2: Commissioning**
  - Commissioning performed by JEA work Forces
  - RSS to support and correct as needed
  - As-Builts submitted electronically

### 4. Resources –

- **Personnel:**

- Superintendent – Dave Hilson
- Foreman – Derrick Stanbeck
- Journeymen – 2
- Welders - 1
- Laborers - 2
- **Equipment:**
  - Crane – 28 Ton Boom Truck
  - Trucks 4WD – 2 pick ups
  - Rough Terrain Telescopic Forklift – 5k rating
  - Rough Terrain Manlifts – 40 ft and 60 ft for towers and lights
  - Mini Excavator
  - Tool Trailer
  - Equipment Trailers
  - Welding Trailer
  - Connex Boxes
  - Dumpsters
  - Fuel Tank – Diesel
- **Materials:**
  - Furnished by JEA, Distran, and RSS through Graybar Electric and Alliance Wire

#### **5. Timeline – Per Attached RSS JEA Starratt Rd Construction Schedule**

**6. Safety Plan – RSS and our subcontractors are all experienced and safety certified by JEA. RSS will be in full compliance with all JEA, RSS, and OSHA safety protocols and procedures in the same manner we have had for 24 years. This is a brownfield station with all energized protocols in place. MAD distances, Critical Task Observers, thorough Daily Tailboards, 2-minute drills, and constant communication and confirmation will be vital.**

- **Daily Risk Assessment:** Identify potential hazards (e.g., electrical shock, heavy lifting, high risk tools, Line of Fire, Fall Protection, housekeeping, etc) daily. Complete and documented tailboards per normal Duke Policies and Procedures.
- **Safety Measures:**
  - Use of Personal Protective Equipment (PPE)
  - Daily safety briefings and additional meetings as needed
  - Emphasis on “Line of Fire” awareness and prevention
  - Verification of switching and tagging by JEA (walk downs)
  - Follow all grounding procedures and logs as boundaries change
  - Qualified Critical Task Observer
  - Hydration Monitoring
  - CESR and STCKY compliance
  - Emergency response plan including medical facilities
  - First aid facilities on-site

#### **7. Quality Assurance**

## Award #2 Supporting Documents 03/26/2026

- **Standards Compliance:** Ensure all work complies with JEA standards for construction standards and environmental compliance.
- **Documentation:** Keep detailed records of all tests and inspections. Maintain weekly reports detailing any issues and scope of work completed.

**8. Budget – RSS has submitted a Lump Sum price broken down with an SOV that details materials and labor. RSS will also provide a cash flow by month if we are awarded the project using the SOV as a basis.**

### 9. Communication Plan

- **Reporting:** Daily Timesheets, concrete test reports, and soil compaction tests.
- **Meetings:** Daily site meetings with the team, weekly progress meetings with JEA Project Manager and Inspectors. Weekly or Bi-Weekly Teams meetings as determined by JEA Project Manager.
- **Contacts:** Dave Hilson, RSS Superintendent, will oversee the project and will always be on site during any critical tasks being performed. Dave has been with RSS for 24 years and has overseen over \$100M of projects, many of them for JEA. This list includes Kennedy Control House, Mayo - New Substation, Dinsmore – New Substation, Park and King – New Substation. Dave will provide all updates on schedule, material, outages and perform observations. Derrick Stanbeck will be the daily on-site foreman. Derrick is a Foreman with over 15 years' experience with RSS and electrical experience prior to that. Derrick will be supported by a 4-man crew, who have also had extensive time on the JEA system with Breaker Replacement Contract (6 consecutive years now), the General Substation Contract (just starting), brownfield projects of various sizes and emergency projects.

### 10. Contingency Plan

- **Backup Resources:** RSS is currently running 6 crews for other clients and can call on those resources as necessary. At this time, we are confident that most of the work for RSS will occur in the fall months, after SJRPP, Nocatee and Miller are completed. Breaker replacements and outages at Normandy will not have begun while construction is underway at Starratt.

### 11. Experience

- i. RSS wishes to stress that our employees and subcontractors have extensive experience in working on JEA Brownfield Substations and large JEA projects. This experience began in 2004 and has included the following large projects:
  - SJRPP – Identical Low Side to Starratt - very close to completion
  - Nocatee – Very Similar Scope to Starratt – all subsurface work is complete
  - Ribault – Very Similar Scope to Starratt – used as reference project 1
  - JEA Breaker Replacement Projects – 6 years of brownfield breaker replacements

### 12. Potential Risks

**Risk 1 - RSS has too much workload – When RSS crews are needed for this project and our others, we’ll be in our slow time of year (summer heat) and in need of work to keep ALL of our crews busy, not just our JEA crews. Nocatee, Breakers, and Unit price work will be non-existent during this time and will manage our resources accordingly.**

**Risk 2 – Working in an energized station – This risk is always the most concerning when working brownfield projects. However, RSS has a stellar safety record spanning 25 years of construction, with a great deal of that being worked for brownfield for FPL, Duke, Seminole and JEA. We are experienced and safety focused at all times to mitigate this risk.**

**Risk 3 – Procurement delays – This risk has reached new levels since Covid, and we’re now troubled by worldwide conflict, tariffs, labor shortages, and raw material difficulties. Much of this is mitigate by JEA and the Packager providing the bulk of materials. RSS has seen unexpectedly long leads on power panels and ground wire on recent projects. The 3 junction boxes for this project have a 10-week lead time, so they must be submitted and ordered immediately. The ground wire is minimal on this project, with most of it coming from the packager. We don’t expect any procurement issues outside of the JB’s.**

**Risk 4 – Trench Collapse – DB will not be digging very deep to install the retention pit, and Mammoth will not be digging very deep for the drilled shafts. Having said that, DB and Mammoth will take all precautions to mitigate risks of cave in and collapses.**

**Risk 5 – Unknown Subsurface Obstructions – Spotters and soft digging will be required prior to any excavations. DB uses a toothless blade on all of their excavators, and Mammoth always does a soft dig with an exploratory bit prior to drilling.**

**Risk 6 – Weather Delays – It is expected that this project will complete prior to hurricane season, and normal afternoon thunderstorms are an expected natural occurrence during warm weather months in Florida. RSS requires our crews to shut down upon any lightning strike within 15 miles.**

Award #2 Supporting Documents 03/26/2026

<b>Budget Review - Starratt T2</b>				
<b>Capital or O&amp;M</b>	<b>Project Name</b>	<b>Index</b>	<b>Project #</b>	<b>Cost Center</b>
Capital	Starratt 138-26kV T2 Addition - Substation	788-151	8008498	HE20410



<b>FY27 FORECAST:</b>	<b>0</b>	<b>0</b>	
	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>
<b>FORECAST:</b>	<b>3,972,195</b>	<b>0</b>	
<b>APPROVED:</b>	<b>3,972,195</b>	<b>0</b>	
<b>VARIANCE:</b>	<b>0</b>	<b>0</b>	
	<b>FY14 &amp; PRIOR</b>	<b>FY15</b>	<b>FY16</b>
<b>PRIOR YEARS:</b>	<b>0</b>	<b>0</b>	

Project scope and background:

This project will result in the expansion of Starratt substation to include an additional 138/26kV power T2 expansion shall be designed to accommodate three feeders and one 5.4MVar capacitor bank. . breaker and capacitor bank shall be installed at a later date.  
 Install new Starratt T2 30/40/50MVA 138/26kV power transformer and associated low-side breaker or

Reason for Budget/Cashflow/Schedule Variance:

--

	<b>DOCUMENTS</b>												
	Delivery Type: Design-Build												
	Project Priority: <b>High</b>												
	Schedule Risk: <b>Moderate</b>												
	Budget Risk: <b>Moderate</b>												
	Risk Notes: Transformer cost and Lead Times												
	OPB Baseline History:												
	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr><td>@Request</td><td style="text-align: right;">\$4,930,012</td></tr> <tr><td>@Start</td><td></td></tr> <tr><td>@30/60% Design</td><td></td></tr> <tr><td>@100% Design</td><td></td></tr> <tr><td>@PostBid</td><td></td></tr> <tr><td>@Completion</td><td></td></tr> </table>	@Request	\$4,930,012	@Start		@30/60% Design		@100% Design		@PostBid		@Completion	
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<b>WOs ready to close:</b>	<b>Index/CP ready to close?</b>												

	Senior Dir / VP
	<b>R Erixton</b>

	<b>Funds Available</b>
	<b>\$2,206,381.64</b>

	JAN-26	FEB-26	MAR-26	APR-26	MAY-26
	296,834	32,533	894,320	355,471	360,000
	Current Month Actuals		453.59		

	JAN-27	FEB-27	MAR-27	APR-27	MAY-27
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Award #2 Supporting Documents 03/26/2026

	0	0	0	0
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	FY29	FY30	FY31	FY32	FY33
	0	0	0	0	
	0	0	0	0	
	0	0	0	0	

	FY17	FY18	FY19	FY20	FY21
	0	0	0	0	

transformer following a projected in service date of 11-30-25. The Starratt  
 ll feeder breakers shall be installed as part of this project; the capacitor  
 originating from switch 8365. Install three (3) distribution feeder breakers

**Project Cost Breakdown**

**Project Management:**  
**Real Estate:**  
**100% Supported:**  
**Engineering:**  
**Pre-Design:**  
**Long-Lead Items:**  
**Construction:**  
**Other:**

Award #2 Supporting Documents 03/26/2026

Financials Update: 3/12/26 7:22 AM PUF Revised On: 03/02/26  
 Project Status: Construction

Service: Electric  
 COJ Category: Electric Distribution, Substation, Transmission  
[JEA Category:](#) Electric System Substation & Transmission

Funding Quals:	R&R	Capacity	Regulatory	
	50	50	0	

Main Sort: G Acs  
 Sub Sort: D Hamilton

Fund Source: PayGo  
[Fund Number:](#) 032  
 Fund Name: Electric Internal

Reviewed By: **R Mendez**

[Trend In-Process:](#)  
 Trend History: 26-0175/25-0755/24-1036/24-977/24-855/23-363/23-102/22-NP0

[Trend Thresholds:](#)

Approver	PD through 30% Design	Final Design through Construction
Manager	All	All
Director	± \$500k	± \$250k
VP	± \$1MM	± \$500k
Core Team	± \$1.5MM	± \$750k

	JUN-26	JUL-26	AUG-26	SEP-26	
<b>829</b>	<b>364,558</b>	<b>355,986</b>	<b>355,075</b>	<b>593,753</b>	

	JUN-27	JUL-27	AUG-27	SEP-27	
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Award #2 Supporting Documents 03/26/2026

0	0	0	0	0
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	FY34	FY35	FY36	FY37
0	0	0	0	0
0	0	0	0	0
0	0	0	0	0

	FY22	FY23	FY24	FY25	Prio
0	0	11,660	142,858	217,058	

Breakdown Estimate:

ement & Support:

\$85,000.00
\$0.00
\$0.00
\$249,183.00
\$0.00
\$2,747,750.00
\$1,261,838.00
\$0.00

Updated By:	S
On Date:	1

ed Items:

is:

**Total Cost Estimate:**



Award #2 Supporting Documents 03/26/2026

0
OPB Total
4,343,771
4,343,771
0
or Years Total
371,576
Hamilton
1/21/2026
\$4,343,771.00

1412103846 (RFP) Starratt Substation T2 Addition  
Appendix B - Bid Forms

Submit the Response an electronic pdf in accordance with the procedures in the solicitation

Company Name: Reliable Substation Services

Company's Address: 300 N Ronald Reagan Blvd Ste 307 Longwood, FL 32750

License Number: ES12000657

Phone Number: 407-869-7446 FAX No: 407-869-7446 Email Address: dboisvert\_rss@hotmail.com

**BID SECURITY REQUIREMENTS**

- None required  
 Certified Check or Bond Five Percent (5%)

**TERM OF CONTRACT**

- One Time Purchase  
 Term - N/A  
 Other, Specify - Project Completion

**SAMPLE REQUIREMENTS**

- None required  
 Samples required prior to Bid Opening  
 Samples may be required subsequent to Bid Opening

**SECTION 255.05, FLORIDA STATUTES CONTRACT BOND**

- None required  
 Bond required 100% of Bid Award

**QUANTITIES**

- Quantities indicated are exacting  
 Quantities indicated reflect the approximate quantities to be purchased Throughout the Contract period and are subject to fluctuation in accordance with actual requirements.

**INSURANCE REQUIREMEN**

Insurance required

**PAYMENT DISCOUNTS**

- 1% 20, net 30  
 2% 10, net 30  
 Other \_\_\_\_\_  
 None Offered

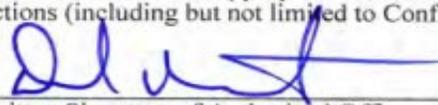
Item No.	ENTER YOUR BID FOR THE FOLLOWING DESCRIBED ARTICLES OR SERVICES:	TOTAL BID
1	Bid Price for 1412103846 (RFP) Starratt Substation T2 Addition	\$ 950.
2	Supplemental Work Authorization 10%	\$ 95.
3	Total Bid Price	\$ 1,045

I have read and understood the Sunshine Law/Public Records clauses contained within this solicitation and understand that in the absence of a redacted copy my proposal will be disclosed to the public "as-is".

**BIDDER CERTIFICATION**

By submitting this Bid, the Bidder certifies that it has read and reviewed all of the documents pertaining to this Solicitation and that the person signing below is an authorized representative of the Bidding Company, that the Company is legally authorized to do business in the State of Florida, and that the Company maintains in active status an appropriate contractor's license for the work (if applicable). The Bidder also certifies that it complies with all sections (including but not limited to Conflict Of Interest and Ethics) of the Solicitation.

We have received addenda

  
Handwritten Signature of Authorized Officer of Company or Agent

3-

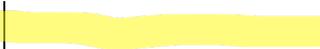
1 through 3

SAMPLE SCHEDULE OF VALUE  
STARRATT RD T-2 ADDITION SUBST

Description	Schedule		% Co
	Labor	Material	Labor
<b>Mobilization / Administration</b>			
Project Administration/Bonds	\$ 111,000		0%
Mobilization	\$ 15,000		0%
Survey / Establish Baselines	\$ 10,000		0%
As-Builts	\$ 2,000		0%
<b>Civil Site Work</b>			
Fill & Grading- final grade, replace rock	\$ 10,000		0%
<b>Foundations</b>			
230/26kV Transformer & Containment	\$ 80,000	\$ 110,000	0%
26kV Drilled Shaft (FD1) - 40	\$ 108,000	\$ 100,000	0%
26kV Breaker Mats - 5	\$ 10,000	\$ 14,000	0%
Testing			
Concrete	\$ 17,500		0%
Soils	\$ 2,500		0%
<b>Grounding</b>			
7#5 Copperweld	\$ 25,000	\$ 10,000	0%
Cadweld Connections	\$ 6,000	\$ 2,500	0%
			0%
<b>Raceway</b>			
Conduit			
1 & 1.5 In. Conduit - 500	\$ 8,000	\$ 500	0%
2 In. Conduit - 635	\$ 13,000	\$ 1,000	0%
3 In. Conduit - 450	\$ 27,000	\$ 1,000	0%
4 In. Conduit - 100	\$ 1,000	\$ 400	0%
			0%
<b>Power Transformer</b>			
Installation Coordination	\$ 3,500		0%
<b>General Above Grade</b>			
Receiving / Off-Loading Substation Package	\$ 7,500		0%
Transportation of Misc. Material	\$ 7,500		0%
<b>Structure Erection</b>			
26kV Yard Structure Erection	\$ 30,000		0%

<b>Equipment Installation</b>			
230kV Insulators, Buswork, Connectors	\$ 5,000		0%
230kV Cable Jumpers	\$ 7,500		0%
26kV Equipment Installation	\$ 25,000		0%
26kV Insulators, Buswork, Connectors	\$ 35,000		0%
26kV Switches -	\$ 25,000		0%
26kV Breakers - 5	\$ 2,500		0%
26kV Station Service	\$ 5,000		0%
26kV Cable Jumpers	\$ 25,000		0%
<b>Miscellaneous Yard Equipment</b>			
Junction Boxes - 3	\$ 2,000	\$ 4,000	0%
<b>Power and Control Cable</b>			
<b>Cable Install</b>			
21#10 Type BS - 3300	\$ 2,000	\$ -	0%
4#10 Type BS - 13410	\$ 27,000	\$ -	0%
4/0 Type C - 1200	\$ 2,400	\$ 10,000	0%
4c#6 Type C/A - 300	\$ 3,600	\$ 3,000	0%
3c#8 Type C - 1500	\$ 3,000	\$ 5,000	0%
Ethernet/Coax/Serial/Fiber, misc.	\$ 200	\$ -	0%
<b>Cable Terminations</b>			
Terminate AC Cabling	\$ 7,500	\$ 100	0%
Terminate DC Cabling	\$ 1,000	\$ 150	0%
Terminate Control Cabling & misc.	\$ 9,000	\$ 250	0%
<b>Miscellaneous (Specify)</b>			
3 Relay Panels and AC Breakers	\$ 4,500	\$ 1,400	0%
<b>Totals:</b>	\$ 686,700	\$ 263,300	0%

\$ 950,000  
 \$ 95,000 10%  
 \$ 1,045,000 Bid Total



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Complete	Amount Billed			Previously Billed	Due This Period
Material	Labor	Material	Total		
0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
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0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
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0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
0%	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

#1412062446 Consulting Services for Contract(s) Auditing and Negotiation

**Accenture LLP**

Addendum 9 Appendix B - Response Workbook **(BAFO)**

Item	Description
1.1	<p><b>Percentage of Savings (30 Points)</b>  <i>Respondent shall submit one percentage to be applied for all contract savings per Section 1.18 Quotation of Rates.</i></p> <p><i>Respondent shall provide a firm-fixed percentage of savings for all Work in this ITN. The percentage shall be the percentage that the respondent will receive of the total savings determined versus the baseline cost agreed upon by both parties.</i></p> <p><i>The original Baseline Price will be determined based on what JEA currently pays for existing ongoing agreements subject to mutually agreed upon adjustments. For new agreements with company(ies) the original Baseline Price will be determined based on pre-negotiated price and terms with JEA and company(ies) only. JEA will determine when the pre-negotiation is complete with company(ies) to set the Baseline Price and then share the pre-negotiated Baseline Price and agreement terms with the company(ies) to review for further cost savings. For either case the difference between the original Baseline Price and the final Company negotiated cost will be used to determine the percent of savings. See also Section 2.34 (a) Payment Method – Upon JEA Realization of Savings of Solicitation Document for further details.</i></p> <p><i>The percentage of savings shall include all profit, taxes, benefits, travel, and all other overhead items. Please note, that the Respondent's percentage of savings cannot be increased during the Best and Final Offer</i></p>

***\*Please see accompanying Accenture submitted document 'Accenture - JEA 1412062446 - Pricing Narrative & Assumptions\_BAFO' for additional information and assumptions for Accenture's submitted BAFO pricing***

Unit of Measure (UOM)	Response
<i>Fixed Percent of Savings</i>	<u>24.9%*</u>

#1412062446 Consulting Services for Contract(s) Auditing and Negotiation

4Liberty

Addendum 9 Appendix B - Response Workbook **(BAFO)**

Item	Description
1.1	<p><b>Percentage of Savings (30 Points)</b></p> <p><i>Respondent shall submit one percentage to be applied for all contract savings per Section 1.18 Quotation of Rates.</i></p> <p><i>Respondent shall provide a firm-fixed percentage of savings for all Work in this ITN. The percentage shall be the percentage that the respondent will receive of the total savings determined versus the baseline cost agreed upon by both parties.</i></p> <p><i>The original Baseline Price will be determined based on what JEA currently pays for existing ongoing agreements subject to mutually agreed upon adjustments. For new agreements with company(ies) the original Baseline Price will be determined based on pre-negotiated price and terms with JEA and company(ies) only. JEA will determine when the pre-negotiation is complete with company(ies) to set the Baseline Price and then share the pre-negotiated Baseline Price and agreement terms with the company(ies) to review for further cost savings. For either case the difference between the original Baseline Price and the final Company negotiated cost will be used to determine the percent of savings. See also Section 2.34 (a) Payment Method – Upon JEA Realization of Savings of Solicitation Document for further details.</i></p> <p><i>The percentage of savings shall include all profit, taxes, benefits, travel, and all other overhead items. Please note, that the Respondent's percentage of savings cannot be increased during the Best and Final Offer</i></p>

Unit of Measure (UOM)	Response
<i>Fixed Percent of Savings</i>	<u>15.0%</u>

1412062446 -Consulting Services for Contract(s) Auditing and Negotiation								
Vendor Rankings	Annesley Brightwell	Baley Brunell	Peter Doherty			Total Average Points	Total Summation of Rank Score	Overall Rank
4Liberty	1	1	2			117.00	4	1
Accenture	3	4	1			111.68	8	2
ISG	2	3	3			109.97	8	3
Procureability	4	2	4			105.68	10	4

Annesley Brightwell	Quotation of Rates (40 Points)	Minimum Qualifications/Past Performance/Company Experience (10 Points)	Ability to Design an Approach and Workplan (35 points)	Experience, Location, and Availability of Professional Personnel (15 points)	Optional Presentation (40 Points)	Total	Rank
4Liberty	40	9	33	13.5	34	129.5	1
Accenture	24.1	10	32	13.25	40	119.35	3
ISG	33.3	10	34	13.5	35	125.8	2
Procureability	31.6	9	23	13.75	38	115.35	4

Baley Brunell	Quotation of Rates (40 Points)	Minimum Qualifications/Past Performance/Company Experience (10 Points)	Ability to Design an Approach and Workplan (35 points)	Experience, Location, and Availability of Professional Personnel (15 points)	Optional Presentation (40 Points)	Total	Rank
4Liberty	40	5	24	11.5	35	115.5	1
Accenture	24.1	7	25	13.5	29	98.6	4
ISG	33.3	10	23	14.5	26	106.8	3
Procureability	31.6	9	27	9.5	30	107.1	2

Peter Doherty	Quotation of Rates (40 Points)	Minimum Qualifications/Past Performance/Company Experience (10 Points)	Ability to Design an Approach and Workplan (35 points)	Experience, Location, and Availability of Professional Personnel (15 points)	Optional Presentation (40 Points)	Total	Rank
4Liberty	40	4	15	12	35	106	2
Accenture	24.1	10	28	15	40	117.1	1
ISG	33.3	6	18	15	25	97.3	3
Procureability	31.6	6	18	9	30	94.6	4

Overall Averages	Quotation of Rates (40 Points)	Minimum Qualifications/Past Performance/Company Experience (10 Points)	Ability to Design an Approach and Workplan (35 points)	Experience, Location, and Availability of Professional Personnel (15 points)	Optional Presentation (40 Points)	Total Average Points	Rank
4Liberty	40.00	6.00	24.00	12.33	34.67	117.00	1
Accenture	24.10	9.00	28.33	13.92	36.33	111.68	2
ISG	33.30	8.67	25.00	14.33	28.67	109.97	3
Procureability	31.60	8.00	22.67	10.75	32.67	105.68	4

**1412062446 -Consulting Services for Contract(s) Auditing and Negotiation**

<b>Vendor Rankings</b>	<b>Annesley Brightwell</b>	<b>Baley Brunell</b>	<b>Peter Doherty</b>
4Liberty	1	1	2
Accenture	3	4	1
ISG	2	3	3
Procureability	4	2	4

<b>Annesley Brightwell</b>	<b>Quotation of Rates (40 Points)</b>	<b>Minimum Qualifications/Past Performance/Company Experience (10 Points)</b>	<b>Ability to Design an Approach and Workplan (35 points)</b>
4Liberty	40	9	33
Accenture	24.1	10	32
ISG	33.3	10	34
Procureability	31.6	9	23

<b>Baley Brunell</b>	<b>Quotation of Rates (40 Points)</b>	<b>Minimum Qualifications/Past Performance/Company Experience (10 Points)</b>	<b>Ability to Design an Approach and Workplan (35 points)</b>
4Liberty	40	5	24
Accenture	24.1	7	25
ISG	33.3	10	23
Procureability	31.6	9	27

<b>Peter Doherty</b>	<b>Quotation of Rates (40 Points)</b>	<b>Minimum Qualifications/Past Performance/Company Experience (10 Points)</b>	<b>Ability to Design an Approach and Workplan (35 points)</b>
4Liberty	40	4	15
Accenture	24.1	10	28
ISG	33.3	6	18
Procureability	31.6	6	18

<b>Overall Averages</b>	<b>Quotation of Rates (40 Points)</b>	<b>Minimum Qualifications/Past Performance/Company Experience (10 Points)</b>	<b>Ability to Design an Approach and Workplan (35 points)</b>
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Award #R01 Supporting Documents 03/26/2026

4Liberty	40.00	6.00	24.00
Accenture	24.10	9.00	28.33
ISG	33.30	8.67	25.00
Procureability	31.60	8.00	22.67

Average Total Points	Total Summation of Rank Score	Overall Rank
117.00	4	1
111.68	8	2
109.97	8	3
105.68	10	4

Total	Rank
129.5	1
119.35	3
125.8	2
115.35	4

Total	Rank
115.5	1
98.6	4
106.8	3
107.1	2

Total	Rank
106	2
117.1	1
97.3	3
94.6	4

Total Average Points	Rank
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Award #R01 Supporting Documents 03/26/2026

117.00	1
111.68	2
109.97	3
105.68	4

Category	IT (Hardware, Software, Consulting Services)	Customer Service Support	Professional services (Staffing, safety, etc.)	Water and Wastewater Capital Projects	Water and Waste Water Inventory*	Electric Capital Projects	Electric Inventory*	Fleet Capir
Respondent								
Accenture	X	X	X	X	X	X	X	X
Procureability	X	X	X	X	X	X	X	X
4Liberty			X	X	X	X	X	
High Velocity Network	X	X	X					X
Profit Recovery Partners	X					X		
ISG	X	X	X					
KPMG*	X	X	X	X	X	X	X	X

\*Disqualified

	al	Fleet Maintenance	Investment Recovery	All
	X	X	X	X
	X	X	X	X
		X		
	X	X		
	X	X		
	*	*	*	*