

JEA

**St. Johns River Power Park (SJRPP)
Unit 3 Combined Cycle**

**Competitive Consultants Negotiation Act (CCNA)
Request for Proposal
for
Engineering, Procurement and Construction**

Solicitation Number 1412146246

**RFP Issue
April 7, 2026**

Table of Contents

SECTION 1: REQUEST FOR PROPOSAL INSTRUCTIONS 1

- 1.1 Request for Proposal (RFP) Instructions 1
- 1.2 Scope of Work 1
- 1.3 Background..... 1
- 1.4 Invitation - Submitting a Response 1
- 1.5 Zycus Instructions 2
 - 1.5.1 How to Log into Zycus 2
 - 1.5.2 How to Submit a Response Using Zycus 2
- 1.6 Questions..... 3
- 1.7 Pre-Response Meetings 3
 - 1.7.1 Mandatory Pre-Response Instruction Meeting 3
 - 1.7.2 Pre-Response Site Walkdown..... 3
- 1.8 Opening of Responses 4
- 1.9 Alternate Provisions and Conditions..... 4
- 1.10 Number of Contracts to be Awarded 4
- 1.11 Liquidated Damages in Contract 4
- 1.12 Optional Use of Small and Emerging Business Program 4
- 1.13 Basis of Award - Highest Evaluated 4
- 1.14 Evaluation Methodology for CCNA Engineering Services..... 5
 - 1.14.1 Introductions 5
 - 1.14.2 Minimum Qualification and Evaluation Process Initiation 5
 - 1.14.3 Evaluation and Ranking Process 5
 - 1.14.4 Presentations and Additional Clarifications 5
 - 1.14.5 References 6
 - 1.14.6 Scoring, Ranking, Evaluating, and Award Recommendation 6
 - 1.14.7 Negotiations..... 6
 - 1.14.8 Reservation of Rights and Disclaimers 6
- 1.15 Selection Criteria 6
- 1.16 Required Documents to be Submitted..... 7
- 1.17 Addenda Issuance 7
- 1.18 Contract Execution and Start of Work 7
- 1.19 Ex Parte Communication 8
- 1.20 Ex Parte Communication is strictly prohibited. 8
- 1.21 Conflict of Interest..... 8
- 1.22 Certifications and Representations of the Company 8
- 1.23 Ethics 8
- 1.24 JEA Publications 9
- 1.25 Modification or Withdrawal of Responses 9
- 1.26 Notice of Prohibition Against Considering Social, Political, or Ideological Interests 9
- 1.27 Prohibition Against Contingent Fees 9
- 1.28 Protest of Solicitation and Award Process..... 10
- 1.29 Availability of Response After Opening 10
- 1.30 Reservation of Rights of JEA..... 10
- 1.31 Sunshine Law 10
- 1.32 Scrutinized Companies..... 11
- 1.33 Truth in Negotiation Certificate 12
- 1.34 Not Used 12
- 1.35 Safety Qualification Requirement 12

SECTION 2: OBJECTIVES & PROJECT OVERVIEW 14

- 2.1 Objectives 14
- 2.2 Project Overview..... 14
 - 2.2.1 Major Facility Features 14

SECTION 3: STATEMENTS OF QUALIFICATIONS..... 17

- 3.1 Submission Requirements..... 17

3.2 Company Information & History	17
3.3 Technology & Combined Cycle Experience	17
3.4 Engineering, Procurement, and Construction Capability	18
3.5 Constructability Program & Integration	18
3.6 Contract Structure	18
3.7 Detailed Project Execution Plan	19
3.7.1 Project Organization Chart	19
3.7.2 Scope and Change Management	19
3.7.3 Subcontracting Scope	19
3.7.4 Schedule and Progress Management	20
3.7.5 Quality Management	20
3.7.6 Risk Management	20
3.7.7 Labor Market Experience	20
3.8 Environmental, Health, Safety and Security Program and Statistics	20
SECTION 4: EVALUATION CRITERIA	21
4.1 Purpose	21
4.2 Minimum Qualification Review	21
4.3 Weighting & Scoring	21
APPENDIX A: FORM OF CONTRACT	24
APPENDIX B: EPC TECHNICAL SPECIFICATIONS	25
APPENDIX C: RFP FILL-IN FORM	26

SECTION 1: REQUEST FOR PROPOSAL INSTRUCTIONS

1.1 Request for Proposal (RFP) Instructions

Responses are due on **Wednesday, June 3, 2026, by 12:00 PM EST**

All Responses shall be submitted through JEA's E-Procurement and Contract Management Portal which is provided by Zycus Supplier Network which can be by contacting the JEA Buyer at: EPCCombinedCycleRFP@jea.com for access. Instructions on how to login to Zycus is provided below in this Solicitation. **LATE RESPONSES MAY BE REJECTED.**

JEA will publicly open all Responses received from qualified Companies on the Due Date, via Microsoft Teams.

For more information, please contact the JEA Buyer at: EPCCombinedCycleRFP@jea.com

1.2 Scope of Work

The purpose of this Request for Proposal (RFP) for St. Johns River Power Park (SJRPP) Unit 3 Combined Cycle (this "Solicitation") is to evaluate and select the most qualified Company to provide Engineering, Procurement and Construction services as described in this Solicitation (the "Work") more specifically identified in Appendix B – EPC Technical Specifications.

Capitalized terms used in this Solicitation without definition shall have the definitions given to them in Appendix A – Form of Contract and Appendix B – EPC Technical Specifications of this Solicitation.

1.3 Background

JEA, owns, manages and operates the electric system for the benefit of the City of Jacksonville. JEA, formerly known as Jacksonville Electric Authority, was originally established by the City of Jacksonville, Florida in 1895. In June of 1997, JEA also assumed operation of the water and sewer system previously managed by the City and was renamed JEA. JEA is located in Jacksonville, Florida, where JEA proudly serves an estimated 541,000 electric utility customers. JEA is Florida's largest community owned utility and one of the largest in the United States.

JEA owns and operates an electric system with four generating plants, plus transmission and distribution facilities, including over 744 circuit miles of transmission lines and more than 7,523 miles of distribution lines. JEA also currently purchases energy from several solar sites located across the service territory, has contractual arrangements to purchase power from two landfill gas facilities and from a nuclear power plant, Plant Vogtle Units 3 and 4. Additionally, JEA purchases power and energy from conventional resources and solar resources outside of JEA's service territory.

1.4 Invitation - Submitting a Response

Companies who have executed the required Three-Party Nondisclosure Agreement for this solicitation are invited to submit a Response to this Solicitation for evaluation and selection to perform the Work. A complete copy of this Solicitation, the Technical Specifications, forms and all other documents referenced in this Solicitation are on JEA's E-Procurement and Contract Management Portal which is provided by Zycus Supplier Network which can be accessed by contacting the JEA Buyer at: EPCCombinedCycleRFP@jea.com. Instructions on how to login to Zycus is provided below in this Solicitation. **Access to this event in Zycus is restricted until Company has provided an executed Nondisclosure Agreement to JEA.**

All Responses are due at the time indicated in Section 1, Article 1.1 of this Solicitation. Section 1 of this Solicitation are the instructions for submitting a Response for this Solicitation. Appendix A – Form of Contract of this Solicitation contains the definitions and commercial contract terms associated with this procurement.

A Contract will be presented to the Company awarded this Work and the Contract will incorporate by reference this entire Solicitation and all associated Addenda. Appendix A - Form of Contract is included for review and markup with Company's Response.

All documentation submitted with a Response must reference the Solicitation Title and Number stated herein. All Responses must be made on the appropriate forms and formats as specified by this Solicitation and uploaded to JEA's procurement platform.

All Responses should be delivered electronically to JEA via the Zycus platform. An automated, detailed auditing system provides sealed Response integrity. Responses remain sealed on the platform until the Close Date & Time (Due Date & Time).

The Company shall be solely responsible for timely delivery of its Response to the Zycus Supplier Network. Companies are strongly encouraged to acquire login credentials as soon as possible. Additionally, Companies are encouraged to submit Responses early to ensure uploading process goes smoothly. **If Company is not able to submit its Response via Zycus, then please email the Response to the JEA Buyer at EPCCombinedCycleRFP@jea.com.**

Responses are due by the time and on the date stated in Section 1, Article 1.1 of this Solicitation. **LATE RESPONSES MAY BE REJECTED.**

1.5 Zycus Instructions

1.5.1 How to Log into Zycus

New Users – Zycus

1. New Users will need to register to login. Registration will require Company name, address, phone, contact, title, phone and email address. Also, it is recommended users use Google Chrome to access Zycus.
2. Note if the company is already doing business with JEA, you may find the company is already registered in Zycus. To find out if you are registered, try entering your email address on the New User Registration screen. If you receive a message stating "Email ID already registered", log in as an Existing User Log-in". If you don't know your password, enter your email address and click on "Forgot Password".

Existing Users or New Users with Previously Registered Emails

Once the user has a login on the sourcing platform select "Existing User Log-in", the user may navigate to the solicitation by selecting the icon for the applicable solicitation.

1.5.2 How to Submit a Response Using Zycus

1. Once logged in, users will see all JEA Sourcing Events, then those whom have been invited will be able to see and select this Sourcing Event. Should this event not be accessible, please contact the JEA Buyer.
2. Once in the Sourcing Event. The Sourcing Event has prompts for actions required to respond to the solicitation.
3. For the user to proceed to submit a Response to JEA using Zycus, the user will be required to provide its acceptance of the Zycus iSource Terms & Conditions associated with the work. Such Terms and Conditions may cover non-disclosure, safety, cyber security, Invitation for Bid contract terms, etc.
4. Once all terms are accepted, additional Solicitation information will be available for viewing and submitting a Response by selecting "Confirm Participation". JEA will then have a record indicating the company intends to submit a Response.

5. A user then can respond to each section of the Solicitation, once completed with each section, select "Save". Note each section has a red, yellow, and green light code. Items will turn green once completed. Yellow and red lights mean there is additional action required. Users may also note under each tab, there are multiple questions to respond to, scroll down the list to ensure all questions are answered.
6. In most Solicitations, JEA will provide Technical Specifications, response fill-in forms in Excel which the user will need to download. Additionally, Excel fill-in forms may need to be uploaded once completed as part of the Response. Users can download the required attachments by selecting the "Buyers Attachments" icon.
7. Once the required forms are uploaded and saved, the section light will turn green. Once all sections are completed and green lighted, the User may select "Submit Response".
8. Once the user selects "Submit Response", the user will receive a "Success" pop-up when submitted.
9. Once submitted users may recall and modify submitted documentation and submit information until the Response Due Date and Time.

1.6 Questions

All Questions must be submitted in writing to the JEA Buyer listed herein at least ten (10) business days prior to the opening date. Questions received within ten business days prior to the opening date may not be answered.

1.7 Pre-Response Meetings

1.7.1 Mandatory Pre-Response Instruction Meeting

There will be a Mandatory Pre-Response Instruction Meeting associated with this Solicitation, all interested Respondents are invited to attend the Pre-Response meeting. The details regarding the meeting are as follows:

Pre-Response Meeting via Microsoft Teams or Teleconference on **Wednesday, April 15, 2026, at 10:00am EST.**

Meeting URL: <https://teams.microsoft.com/meet/21482041393762?p=TBDwxgEfCRThTNSgNu>

Meeting ID: 214 820 413 937 62

Meeting Passcode: kz9Jk6vA

Dial In: +1 469-208-1810,,829502634#

Phone conference ID: 829 502 634#

Join on a video conferencing device:

Tenant key: jea@m.webex.com

Video ID: 114 646 064 2

Those attending the Microsoft Teams or teleconference should send name and contact information to: EPCCombinedCycleRFP@jea.com, 48 hours prior to the Pre-Response Meeting to have contact information documented. A Company must only sign in representing one company, unless otherwise agreed to by JEA in writing.

1.7.2 Pre-Response Site Walkdown

There will be an optional Pre-Response Site Walkdown on **Wednesday, April 22, 2026**, to give companies who would like to gain insight into the location and walk the site the opportunity to do so. This event will be the only opportunity to review the site prior to response submission. Any questions and

responses taken during this site walkdown will be recorded and sent out to all participants regardless of attendance.

1.8 Opening of Responses

All Responses received shall be publicly announced and recorded via Microsoft Teams at the date and time indicated on the cover page of this Solicitation.

The details for the Microsoft Teams will be on jea.com at the following website: <https://www.jea.com> approximately 48 hours before the Response opening.

At the opening of Responses, a JEA representative will publicly open each Response that was received prior to the Date and Time, except for those Responses that have been properly withdrawn. JEA has the right to waive irregularities or informalities in the Responses to the extent allowable under applicable laws.

1.9 Alternate Provisions and Conditions

Terms and conditions found in Responses that are contrary to requirements found in this Solicitation, including, but not limited to, the Contract terms and conditions contained in Appendix A – Form of Contract of this Solicitation and any requirements found in Appendix B – EPC Technical Specifications attached as an exhibit or attachment to this Solicitation, may be rejected and are of no force and effect. However, JEA reserves the right to negotiate different terms and conditions and requirements if JEA determines that such terms and conditions and requirements are in the best interest of JEA.

1.10 Number of Contracts to be Awarded

JEA intends to Award one (1) Contract for the Work. JEA reserves the right to Award more than one Contract based on certain groupings of the Work items, or JEA may exclude certain Work items, if JEA determines that it is in its best interest.

1.11 Liquidated Damages in Contract

The Contract issued pursuant to this Solicitation contains liquidated damages tied to project completion deadlines and performance of the plant. The Company should review the specific time frames, performance requirements, and liquidated damage amounts prior to submitting its Response.

1.12 Optional Use of Small and Emerging Business Program

It is at the Company's option as to whether it chooses to subcontract with a JSEB firm. JEA encourages the use of JSEB firms; however, the Company is not required to utilize a JSEB to be awarded a Contract under this Solicitation.

For more information regarding the JSEB program, please contact Bill Hickey, JEA, Manager of Supplier Programs and Procurement Services, hickwj@jea.com or jsebprogram@jea.com.

1.13 Basis of Award - Highest Evaluated

JEA will use the Evaluation Criteria listed in Section 4 of this Solicitation to evaluate the Responses. JEA may make its Award decision based solely upon the information submitted in the Responses. JEA may also choose to have one (1) or more Company make presentations to representatives of JEA. It is always in the best interest of the Company to provide informative, concise, well-organized technical and business information relative to the Work, in both the initial submittal of its Response and in any subsequent submittals.

Responses will be scored and ranked by a committee of evaluators. Each evaluator will individually score the Responses using the evaluation matrix attached to this Solicitation. Using these scores, each evaluator will rank the Responses using "1" for the Response receiving the highest number of points from the matrix. Responses with an equal number of points will receive the same numerical ranking. JEA will total the numerical rankings for each Response and consider the Response with the lowest total to be the most highly qualified Response. Any tie will be broken using the total of the matrix scores of all

evaluators. If a tie persists, the tie will be broken in accordance with the JEA Procurement Operational Procedures.

1.14 Evaluation Methodology for CCNA Engineering Services

1.14.1 Introductions

JEA shall evaluate the Company's qualifications, rank the qualifications from all Companies, and negotiate a Contract for the Work in accordance with Florida Statute, Section 287.055, known as the Consultants' Competitive Negotiation Act ("CCNA").

Responses will be scored and ranked by a committee (Selection Committee) of three (3) to five (5) evaluators consisting of JEA's staff. Each evaluator will individually score the Responses using an evaluation matrix outlined in Section 4. Evaluators will be supported by a team of subject matter experts (SMEs) consisting of JEA staff and consultants.

It is always in the best interest of the Company to provide informative, concise, well-organized technical and business information relative to the Response, in both the initial submittal of its Response and in any subsequent submittals.

1.14.2 Minimum Qualification and Evaluation Process Initiation

JEA Procurement will distribute a copy of each Response to the designated Lead Evaluator or alternative for the purpose of validation of the Response meeting Minimum Qualifications as represented in Company's completed Appendix C – RFP Fill-in Form, Tab 2.0 Minimum Qualifications Form.

JEA may allow Companies to submit additional reference projects or change said reference projects that were initially submitted for the purposes of meeting the Minimum Qualifications stated in this Solicitation. JEA may also request clarification of submitted documentation so that JEA may make an accurate assessment. JEA must be satisfied that the successful Company has the necessary technical expertise, experience, and resource capabilities to satisfactorily perform the Work described in this Solicitation.

Upon Minimum Qualification review, JEA Procurement with approval of the JEA Chief Procurement Officer (the "CPO"), or their designee, shall issue any applicable notice of disqualification to Companies who do not meet the Minimum Qualifications defined in the solicitation.

Once a final list of Companies meeting all requirements of the solicitation are determined, JEA Procurement will distribute a copy of each remaining Response to each member of the Selection Committee, and the members of the Selection Committee will separately and independently evaluate and rank the Responses using the "Selection Criteria" as stated below in this Solicitation.

1.14.3 Evaluation and Ranking Process

JEA will make its selection decision based solely upon the information submitted in the Responses and any follow-up information requests or questions and answers submitted by JEA's SME team. JEA may also choose, at JEA's sole discretion, to have one or more Companies make presentations to representatives of JEA prior to selections to support JEA Response evaluations.

1.14.4 Presentations and Additional Clarifications

A Company may be required, at the sole option of JEA, to make an oral presentation, provide additional written clarifications to its Response, or JEA may require site visits to Company's facilities. Oral presentations, handouts, and written clarifications will be attached to the Company's Response and will become a part of the Response as if originally submitted. The CPO or their designee will initiate and schedule a time and location for any presentations that may be required.

While evaluating Responses, JEA may request clarification or additional information from the Company about any item in its Response. Such requests will be sent consistent with the protocols outlined in this Solicitation and the Company must provide a response back to JEA within five (5) business days unless otherwise specified by JEA, or JEA, at its sole discretion, may deem the Company to be non-responsive and either suspend or terminate further evaluation of its Responses.

Negotiations and vendor presentations will not be open to the public but will be recorded. All recordings made, any records, documents, and other materials presented at negotiation sessions are public records in accordance with Florida Statutes Chapter 286 and can be released pursuant to a public records request under Florida Public Records Law, Florida Statutes, Chapter 119, subject to applicable public records exemptions.

1.14.5 References

As a part of the JEA evaluation of a Company's Response, JEA may contact the references provided by the Company for independently verifying the information provided in the Response, and to assess the extent of success of the projects associated with those references. JEA also reserves the right to contact references not provided by Companies. Companies may be requested to provide additional references. The results of the reference checking may influence the final negotiation, ranking, and Award recommendation.

1.14.6 Scoring, Ranking, Evaluating, and Award Recommendation

Responses will be scored and ranked by a committee of evaluators. Each evaluator will individually score the Responses using an evaluation matrix. Using these scores, each evaluator will rank in order the Responses starting with "1" for the Response receiving the highest number of points from the matrix and increasing in point value respective to the order of rank. JEA will total the numerical rankings for each Response and consider the Response with the lowest total to be the most highly qualified Response.

The final rank will be announced in a public meeting. The date and time of the public meeting will be posted on jea.com.

1.14.7 Negotiations

Once the final rank is developed, the CPO, or their designee, will appoint a negotiating team (the "Negotiating Team"). The Negotiation Team may be comprised of the same individuals as were members of the Selection Committee. The Company(s) with the best overall rank will enter negotiations with JEA. During negotiations, JEA will request a fully priced proposal and work through all aspects of the contract to reach an agreement with the Company.

If JEA and the Company are unable to negotiate a satisfactory Contract, JEA will formally terminate the negotiations with the Company and undertake negotiations with the next ranked Company. JEA will Award the Contract to the highest-ranking qualified Company that successfully completes Contract negotiations with JEA.

1.14.8 Reservation of Rights and Disclaimers

Please note, JEA may, in its sole discretion, reject Responses that request material changes or take exceptions to JEA commercial terms and conditions.

In its sole discretion, JEA reserves the right to withdraw this Solicitation either before or after receiving Responses, to reject any and all Responses either in whole or in part, with or without cause, or to waive any Solicitation requirement informalities, minor irregularities, and deficiencies in any Response, and to determine such action is in the best interest of JEA. Issuance of this Solicitation in no way constitutes a commitment by JEA to make an Award or enter into a Contract(s).

All Responses submitted to JEA are subject to the JEA's terms and conditions contained in this Solicitation and JEA's Procurement Code. Any and all additional terms and conditions submitted by Companies are rejected and shall have no force.

1.15 Selection Criteria

The criteria found below will be used by JEA to evaluate and rank Responses from Companies who meet the Minimum Qualifications specified in this Solicitation.

- Financial Strength & Security Capacity

- Technology & Combined Cycle Experience
- Commissioning, Startup and Performance Integration
- Controls, I&C, and Digital Integration
- Construction Execution and Sequencing
- Engineering, Interface Management, and Design Change Control
- Constructability Program
- Contract Structure Alignment & Responsiveness
- ESHS Program/Plan

1.16 Required Documents to be Submitted

The following documents must be submitted to JEA at the timeframes stated below. The Company can obtain the required forms, other than the Minimum Qualification Form, Response Form and Response Workbook, by downloading them from the Zycus Sourcing Event or by contacting the JEA Buyer.

1. Executed Three-Party Nondisclosure Agreement must be submitted before access to this RFP in Zycus can be provided to Company.
2. Appendix C – RFP Fill-In Form with the following forms included:
 - a. Tab 1.0 – General Information
 - b. Tab 2.0 – Minimum Qualifications Form
 - c. Tab 3.0 – Vendor Conflict of Interest Disclosure
 - d. Tab 4.0 – Contractor Safety Qualification Form
 - e. Tab 5.0 – Subcontractors Form w/ identification of JSEB Certified Firms
 - f. Tab 6.0 – RFP Submittal List
 - g. Tab 7.0 – RFP Clarifications List
3. Detailed Project Execution Plan as described in Section 2, Article 2.7.
4. Appendix A – Form of Contract, marked up using tracked changes in MS Word format.

1.17 Addenda Issuance

JEA may issue Addenda prior to the opening of Responses to change or clarify the intent of this Solicitation. The Company is responsible for ensuring it has received all Addenda prior to submitting its Response and must acknowledge receipt of all Addenda by completing the Confirmation of Receipt of Addenda within Appendix C – RFP Fill-In Form, Tab 1.0 – General Information. JEA will post Addenda when it is issued online within the Zycus Sourcing Event. Companies must obtain Addenda from the Zycus Sourcing Event or directly from the JEA Buyer. It is the responsibility of each Company to ensure it has received and incorporated all Addenda into its Response. Failure to acknowledge receipt of Addenda may be grounds for rejection of a Response.

1.18 Contract Execution and Start of Work

Within 120 days from Notice of Selection from JEA, Company must return written acceptance of the Contract, as modified by Limited Notice to Proceed. If the Company fails to accept the Contract or associated documents as required, JEA may cancel the Award with no further liability to the Company and retain any bid security or bond.

Upon JEA's receipt of the executed Contract, certificate of insurance, and recorded Payment and Performance bonds (if applicable), JEA will issue a PO, in writing and signed by an authorized JEA representative as acceptance of the Response and authorization for the company to proceed with the Work, unless otherwise stated in the Contract or PO.

In the event that JEA intends to authorize the successful Company to proceed with administrative work only, or with only a portion of the Work, then the PO shall state the specific limitations of such authorization (Limited Notice to Proceed) and JEA will issue a separate written Notice to Proceed to fully authorize and release the Company to prosecute the Work. Any Work performed outside of this partial authorization shall be at the Company's risk and JEA shall have no obligation to pay for such Work.

1.19 Ex Parte Communication

Ex Parte Communication is defined as any inappropriate communication concerning a Solicitation between any officers, employees or other representatives of Company and a JEA representative during the time in which the Solicitation is being advertised through the time of Award. Examples of inappropriate communication include private communication concerning the details of the Solicitation in which a company becomes privy to information not available to the other Companies. Social contact between companies and JEA Representatives should be kept to an absolute minimum during the Solicitation process.

1.20 Ex Parte Communication is strictly prohibited.

Failure to adhere to this policy will disqualify the noncompliant Company. Any questions or clarifications concerning this Solicitation must be sent in writing via email to the JEA Buyer at least five (5) business days prior to the opening date. If JEA determines that a question should be answered or a requirement should be clarified, JEA will issue an Addendum to the Solicitation.

1.21 Conflict of Interest

This conflict-of-interest policy applies to all JEA construction projects ("Project"). Any company bidding the construction phase of a Project cannot at the time of Response/bid submittal, be affiliated with or have any direct or indirect ownership interest in the architect/engineer ("Designer") of record. The company will also be prohibited from bidding if the Designer has any direct or indirect ownership interest in the Contractor. Should JEA erroneously award a contract in violation of this policy, JEA may terminate the contract at any time with no liability to company, and company shall be liable to JEA for all damages, including but not limited to the costs to rebid the Project. The purpose of this policy is to encourage bidding and eliminate any actual or perceived advantage that one Company may have over another.

1.22 Certifications and Representations of the Company

By signing and submitting its Response, the Company certifies and represents as follows:

1. That the individual signing the Response is duly authorized to contractually bind the Company to the terms and conditions of this Solicitation and the Contract. Company shall provide satisfactory evidence of such authority within three days of JEA's request.
2. That every aspect of the Response and the detailed schedule for the execution of the Work, are based on its own knowledge and judgment of the conditions and hazards involved, and not upon any representation of JEA. JEA assumes no responsibility for any understanding or representation made by any of its representatives during or prior to execution of the Contract unless such understandings or representations are expressly stated in the Contract and the Contract expressly provides that JEA assumes the responsibility.
3. That, if successful, the Company will be registered to conduct business in the State of Florida and in active status with the Florida Division of Corporations at the time of execution of a Contract.
4. That the Company maintains in active status any and all licenses, permits, certifications, insurance, bonds and other credentials including, but not limited to, all licenses necessary to perform the Work. The Company also certifies that, upon the prospect of any change in the status of applicable licenses, permits, certifications, insurances, bonds or other credentials, the Company shall immediately notify JEA of status change.

1.23 Ethics

By submitting a Response, the Company certifies that its Response is made without any previous understanding, agreement or connection with any other person, firm, or corporation submitting a Response for the same Work other than as a Subcontractor or supplier, and that the Response is made without outside control, collusion, fraud, or other illegal or unethical actions. The Company shall comply with all JEA and City of Jacksonville ordinances, policies and procedures regarding ethics.

The Company shall submit only one Response to this Solicitation. If JEA has reasonable cause to believe the Company has submitted more than one Response for the same Work, other than as a Subcontractor or sub-supplier, JEA shall disqualify the Response and may pursue debarment actions.

The Company shall disclose the name(s) of any public officials who have any financial position, directly or indirectly, in Company or its Response by completing and submitting Appendix C – RFP Fill-In Form, Tab 3.0 Vendor Conflict of Interest Certificate Form with its Response to this RFP. Failure to fully complete and submit Appendix C – RFP Fill-In Form, Tab 3.0 Conflict of Interest Disclosure will disqualify the Company. If JEA has reason to believe that collusion exists among the Companies, JEA shall reject any and all Responses from such Companies and will proceed to debar the Companies from future JEA Awards in accordance with the JEA Procurement Code.

JEA is prohibited by its Charter from awarding contracts to JEA board members, officers or employees, and is prohibited from awarding contracts in which a JEA officer or employee has a financial interest. JEA shall reject all Responses from JEA board members, officers or employees, as well as all Responses in which a JEA officer or employee has a financial interest.

In accordance with Florida Statutes Sec. 287.133, JEA shall reject Responses from any persons or affiliates convicted of a public entity crime as listed on the Convicted Vendor list maintained by the Florida Department of Management Services. JEA shall not make an Award to any officer, director, executive, partner, shareholder, employee, member, or agent active in management of the Company listed on the Convicted Vendor list for any transaction exceeding \$35,000 for a period of 36 months from the date of being placed on the Convicted Vendor list.

JEA shall also reject any Responses from any persons or affiliates that are listed on State of Florida's Suspended Vendor List, the City of Jacksonville's Disqualified Vendor List, JEA's Suspended Vendors list, or have had a contract with JEA terminated for default within the last two (2) years.

1.24 JEA Publications

Applicable JEA publications are available at www.jea.com.

1.25 Modification or Withdrawal of Responses

The Company may modify or withdraw its Response at any time prior to the Response Due Date and Time by giving written notice to JEA's Chief Procurement Officer by submitting an updated Response. JEA will not accept modifications submitted by telephone, telegraph, email, or facsimile, or those submitted after the Response Due Date and Time. The Company may not modify or withdraw its Response for a period of twelve (12) months following the opening of Responses.

1.26 Notice of Prohibition Against Considering Social, Political, or Ideological Interests

Pursuant to Section 287.0501, Florida Statutes, JEA may not:

1. Request documentation of or consider a vendor's social, political, or ideological interests when determining whether a vendor is a responsible vendor; or
2. Give preference to a vendor based on the vendor's social, political, or ideological interests.

1.27 Prohibition Against Contingent Fees

The Company warrants that it has not employed or retained any company or person, other than a bona fide employee working for the Company, or an independent sales representative under contract with the Company, to solicit or secure a contract with JEA, and that it has not paid or agreed to pay any person, company, corporation, or other individual, other than a bona fide employee working solely for the Company, or an independent sale representative under contract with the Company, any fee, commission, percentage, gift, or any other consideration, contingent upon or resulting from the Award or the Contract. If a breach or violation of the provisions occurs, JEA shall have the right to terminate the Contract without liability, and at its discretion, to deduct from the Contract Price, or otherwise recover, the full amount of such fee, commission, percentage, gift or consideration.

1.28 Protest of Solicitation and Award Process

Any protests regarding this Solicitation must be filed in writing and in accordance with the JEA Procurement Code, as amended from time to time. The JEA Procurement Code is available online at www.jea.com.

1.29 Availability of Response After Opening

In accordance with the Florida Public Records Law, Florida Statutes, Chapter 119, copies of all Responses are available for public inspection thirty (30) days after the opening of Responses or on the date selections are announced, whichever is earlier. Release of documents will be performed in accordance with Section 1.31 Sunshine Law below. Companies may review opened Responses once they are available for public inspection by contacting the designated JEA Buyer or JEA's Public Records custodian whose contact information can be found at jea.com. JEA will post a summary of the Response results immediately after the Response opening.

Pursuant to Section 119.0713(4), Florida Statutes, if the Response contains proprietary confidential business information, such information shall remain confidential for one year after JEA has either completed its due diligence review or has decided not to participate in the project. For the purposes of this section, "proprietary confidential business information" is defined as follows:

- (i) Trade secrets, as defined in Section 688.002, Florida Statutes.
- (ii) Internal auditing controls and reports of internal auditors.
- (iii) Security measures, systems, or procedures.
- (iv) Information concerning bids or contractual data, the disclosure of which would impair the efforts of JEA to contract for goods or services on favorable terms; and
- (v) Information relating to competitive interests, the disclosure of which would impair the competitive business of the provider of the information.

There may be additional public records exemptions that apply to information contained in the Response. It is the responsibility of Company to identify information in the Response that may be considered confidential or exempt from production, as provided in Section 1.31 below.

1.30 Reservation of Rights of JEA

This Solicitation provides potential Companies with information to enable the submission of written offers. This Solicitation is not a contractual offer or commitment by JEA to purchase products or services.

JEA reserves the right to reject all Responses, and to waive informalities if JEA deems such action to be in its best interest. JEA may reject any Responses that it deems incomplete or irregular including, but not limited to, Responses that offer equal items when the option to do so has not been stated, and Responses that fail to include a Bid Bond, where one is required.

JEA reserves the right to cancel, postpone, modify, reissue and amend this Solicitation at its discretion.

JEA reserves the right to cancel or change the date and time announced for opening of Responses at any time prior to the time announced for the opening of Responses. JEA may Award the Contract in whole or in part. JEA may award multiple or split contracts if it is deemed to be in JEA's best interest.

1.31 Sunshine Law

Article I, Section 24, Florida Constitution, guarantees every person access to all public records and Chapter 119, Florida Statutes, provides a broad definition of public records. JEA is subject to these laws and related statutes ("Florida's Public Records Laws"). All responses to this Solicitation are public record and available for public inspection unless specifically exempt by law.

If a Company believes that any portion of the documents, data or records submitted in response to this Solicitation are exempt from Florida's Public Records Law, Company must (1) clearly segregate and mark the specific sections of the document, data or records as "Confidential," (2) cite the specific Florida Statute or other legal authority for the asserted exemption, and (3) provide JEA with a separate redacted

copy of its Response (the "Redacted Copy"). The cover of the Redacted Copy shall contain JEA's title and number for this Solicitation and Company's name and shall be clearly labeled "Redacted Copy." Company should only redact those portions of records that Company claims are specifically exempt from the Florida Public Records Laws. If Company fails to submit a redacted copy of information it claims is confidential, JEA is authorized to produce all documents, data and other records submitted to JEA in answer to a public records request for such information.

In the event of a request for public records to which documents that are marked as confidential are responsive, JEA will provide the Redacted Copy to the requestor. If a requestor asserts a right to any redacted information, JEA will notify Company that such an assertion has been made. It is Company's responsibility to respond to the requestor to assert that the information in question is exempt from disclosure under applicable law. If JEA becomes subject to a demand for discovery or disclosure of Company's redacted information under legal process, JEA shall give Company prompt notice of the demand prior to releasing the information (unless otherwise prohibited by applicable law.) Company shall be responsible for defending its determination that the redacted portions of its response are not subject to disclosure.

By submitting a Response to this Solicitation, Company agrees to protect, defend, and indemnify JEA from and against all claims, demands, actions, suits, damages, losses, settlements, costs and expenses (including but not limited to reasonable attorney fees and costs) arising from it relating to Company's determination that the redacted portions of its response to this Solicitation are not subject to disclosure.

IF THE COMPANY HAS QUESTIONS REGARDING THE APPLICATION OF CHAPTER 119, FLORIDA STATUTES, TO THE COMPANY'S DUTY TO PROVIDE PUBLIC RECORDS RELATING TO THIS CONTRACT, CONTACT THE CUSTODIAN OF PUBLIC RECORDS AT:

Public Records Request Coordinator

JEA, 21 West Church Street, T-8

Jacksonville, FL 32202

Ph: 904-665-8606

publicrecords@jea.com

1.32 Scrutinized Companies

Pursuant to Section 287.135(2), Florida Statutes, a company is ineligible to, and may not, bid on, submit a proposal for, or enter into or renew a contract with an agency or local government entity for goods or services of:

1. Any amount if, at the time of bidding on, submitting a proposal for, or entering into or renewing such contract, contractor is on the Scrutinized Companies that Boycott Israel List, created pursuant to Section 215.4725, Florida Statutes, or is engaged in a boycott of Israel; or
2. One million dollars or more if, at the time of bidding on, submitting a proposal for, or entering into or renewing such contract, contractor:
 - a. Is on the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List created pursuant to Section 215.473, Florida Statutes; or
 - b. Is engaged in business operations in Cuba or Syria.

Pursuant to Section 287.135(3)(a)4, Florida Statutes, JEA may terminate this Contract at JEA's option if this Contract is for goods or services in an amount of one million dollars or more and the Company:

1. Is found to have submitted a false certification under Section 287.135(5), Florida Statutes.
2. Has been placed on the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List created pursuant to Section 215.473, Florida Statutes.
3. Is engaged in business operations in Cuba or Syria.

Pursuant to Section 287.135(3)(b), Florida Statutes, JEA may terminate this Contract at JEA's option if this Contract is for goods and services of any amount and Company:

1. Is found to have been placed on the Scrutinized Companies that Boycott Israel List; or
2. Is engaged in a boycott of Israel.

1.33 Truth in Negotiation Certificate

Company understands and agrees that execution of the Contract by Company shall be deemed to be simultaneous execution of a truth-in-negotiation certificate under this provision to the same extent as if such certificate had been executed apart from the Contract, such certificate being required by Section 287.055, Florida Statutes. Pursuant to such certificate, Company hereby states that the wage rates and other factual unit costs supporting the compensation hereunder are accurate, complete and current at the time of contracting. Further, Company agrees that the compensation hereunder shall be adjusted to exclude any significant sums where JEA determines the contract price was increased due to inaccurate, incomplete or noncurrent wage rates and other factual unit costs, provided that any and all such adjustments shall be made within one year following the completion date of the Contract.

1.34 Not Used

1.35 Safety Qualification Requirement

As applicable, Company shall be approved as JEA Safety Qualified. A Company will not be allowed to work onsite of a project without the appropriate safety qualifications.

JEA Safety Qualification information is available online at http://www.jea.com/About/Procurement/Contractor_Safety under Contractor Safety Reference Materials.

A Company must have a three-year average Experience Modification Rating (EMR) of 1.0 or less and agree to the provisions of the Contractor Safety Management Process (CSMP) in order to become JEA Safety Qualified. It is the Company's responsibility to ensure it is JEA Safety Qualified. Company shall use Tab 4.0 Contractor Safety Qualifications Form to confirm that it meets the JEA safety qualifications requirements.

A list of the JEA's Safety Qualified vendors can be found on https://www.jea.com/About/Procurement/Contractor_Safety/. For additional information, contact Jim Fisher at (904) 226-5045 or Curtis Stothers at (904) 665-7736.

Contractors that have attained JEA Safety Qualification but have experienced incidents that result in their three-year average EMR to raise above 1.0 shall not be permitted to continue to perform work, be prevented from bidding on other JEA projects and/or sites, and their company name shall be removed from the list of JEA Safety Qualified Contractors. If JEA determines that it is in the best interest of JEA that the contractor be permitted to complete the contract, the contractor shall provide an acceptable Safety Action Plan to the contractor sponsor. The contractor sponsor shall provide that Safety Action Plan to their director and the director of safety and health services or their designees. If it is determined that the contractor has adequately addressed the safety concerns of the worksite, it may complete that contract only. Until written acceptance of the Safety Action Plan is received, the contractor may not go back to work and shall not work on other projects not specifically addressed in the Safety Action Plan.

Each Company once awarded a JEA Contract is required to provide regular and continuing training for their employees. Such training shall not be charged to JEA as a separate billable fee. Company (including General / Prime Contractors) will also monitor the training activities of Subcontractors under their direction. All training outside of JEA specific training must meet OSHA requirements. Company employees working on JEA projects or sites shall receive JEA Safety Orientation and JEA Site-Specific Training before beginning work.

SECTION 2: OBJECTIVES & PROJECT OVERVIEW

2.1 Objectives

JEA is soliciting Proposals for Engineering, Procurement and Construction (EPC) contractors for the complete design, procurement, construction, startup and commissioning, and testing of a nominal 640 MW Combined Cycle power generating facility a brownfield site located at SJRPP.

The objective of this Request for Proposal is to select the highest qualified Company, in accordance with the Florida CCNA process, for providing the Engineering, Procurement, and Construction of JEA's St. Johns River Power Park (SJRPP) Unit 3 Combined Cycle Facility.

The schedule for the RFP and Project is shown below:

Date	Milestone
April 7, 2026	Issue EPC RFP
June 3, 2026	EPC RFP Response Due
July 6, 2026	Public Evaluation Results Meeting
July 7, 2026	Request EPC Priced Proposal
October 23, 2026	EPC RFP Priced Proposal Due
February 15, 2027	Target Award EPC LNTP
May 13, 2027	Target Award EPC FNTP
January 30, 2029	HRSG Delivery (structural steel, inlet duct, casings)
April 1, 2029	HRSG Delivery (HP/IP/LP Drums)
June 1, 2029	HRSG Delivery (stack & breaching)
June 1, 2029	STG & CTG Major and Minor Components Delivery
August 5, 2029	Target UAT Transformers Delivery
May 28, 2030	Target GSU Transformers Delivery
March 31, 2031	Substantial Completion
June 30, 2031	Commercial Operation

2.2 Project Overview

The SJRPP Unit 3 Advanced Class Combined Cycle will be located in Jacksonville, FL, within Duval County. The planned facility is a dual fuel (natural gas and liquid fuel) combined cycle power plant having a nominal net output of 640 MW operating at ambient conditions of 69° F and 70 percent relative humidity. The facility will be constructed on the site of the former St. Johns River Power Park coal fired generation facility.

2.2.1 Major Facility Features

The paragraphs below contain general descriptions of the major features of the proposed combined cycle gas-fired power plant facility. This information is not intended to be a complete, exhaustive listing, but is provided for convenience to the Companies in developing an understanding of the overall scope of the project.

The Site and Power Block Equipment Arrangement drawings (included with Appendix B – EPC Technical Specifications) show the overall conceptual arrangement of the project site including preliminary locations of major structures at the Facility.

JEA has procured Power Island Equipment (PIE) from GE Verona as of December 19, 2025 consisting of one GE 7HA.03 series Combustion Turbine Generator (CTG), one triple-pressure, duct-fired Heat Recovery Steam Generator (HRSG), one GEV STF-D650 side exhaust condensing Steam Turbine Generator (STG), and includes the overall plant Distributed Control System (DCS).

The STG will be located outdoors on an open operating deck with a maintenance pad and an option for a bridge crane. The exhaust of the steam turbine shall be directed to a water-cooled condenser. The HRSG and boiler feed pumps will be located outdoors. The circulating water system will utilize a mechanical draft cooling tower.

NO_x emissions shall be controlled by dry low-NO_x (DLN) combustors. An Selective Catalytic Reduction (SCR) system will be included with the HRSG to reduce the NO_x level. An oxidation catalyst will be provided in the HRSGs upstream of the SCR system for reduction of CO and VOC levels. The SCR will utilize 19% aqueous ammonia as the reagent. A complete 19% aqueous ammonia handling and storage system, including bulk delivery provisions (ammonia unloading equipment and control panel), ammonia storage tank(s) and ammonia forwarding pumps shall be furnished as part of the balance of plant equipment.

In addition to the Power Island Equipment, JEA will procure Generator Step-Up Transformers, Unit Auxiliary Transformers (UAT), and High Voltage Disconnect Switches and Breakers. These equipment contracts are expected to be turned over to the selected EPC Contractor for management and coordination of the design, installation, and commissioning.

Operating mode and basic control philosophy is listed below:

The Facility shall be designed to operate in daily cycling mode (start/stop daily).

The Facility shall be designed to run continuously at Base Load. The facility shall be capable of running continuously at Maximum Load and fully fired with duct burners over the entire range of ambient conditions.

The Facility shall be capable of running in a stable and controllable manner over the entire operating range of the combustion turbine from minimum load, but not less than the Minimum Emissions Compliance Load (MECL) up to Maximum Load.

The Facility shall be capable of running the CTG continuously at full CTG load without duct firing in steam turbine bypass mode while directing HRSG steam to the condenser, with the steam turbine offline.

Performance of the facility shall be optimized for operation at Base Load.

The Facility will not be designed to generate electricity while isolated from the utility grid, with the exception of the plant emergency diesel generator(s).

The plant will be designed for the below operational requirements based on current greenhouse gas rules:

Minimum plant life, years	30
Maximum number of starts per year	153
Fired hours per year	8,760 hours

Fuel Oil fired hours per year	240
-------------------------------	-----

SECTION 3: STATEMENTS OF QUALIFICATIONS

3.1 Submission Requirements

Companies' Proposals shall be submitted via electronic format in accordance with the RFP Instructions in Section 1. Upon receipt and confirmation of Company's intent to submit and its executed Nondisclosure Agreement a Proposal a submission link with required credentials will be provided to the identified point of contact for the Company.

Statements of Qualification should be provided in written narrative format in the order of the outline shown below and supplemented by Appendix C – RFP Fill-In Form.

1. Company Information and History
2. Technology & Combined Cycle Experience
3. Engineering, Procurement and Construction Capability
4. Description of Constructability Program & Integration
5. Contract Structure
6. Summary Execution Plan
 - a. Project Organization Chart
 - b. Scope & Change Management
 - c. Subcontracting Scope
 - d. Schedule & Progress Management Approach
 - e. Quality Management Approach
 - f. Risk Management Approach
 - g. Labor Market Experience
7. Environmental, Health, Safety and Security Program and Statistics

3.2 Company Information & History

Please provide a narrative of your company's history, organization structure, parent company (if applicable), headquarters, major office locations and organization chart for company leadership. Additionally, provide the past two years of audited financial statements, current bonding capacity, and sample insurance certificate typically provided for EPC projects. If your response is based on a consortium/joint-venture approach, please provide all information and responses on all parties to the venture and the overall structure and leadership.

Has your Company had any contracts with JEA terminated for default in the past two years?

3.3 Technology & Combined Cycle Experience

The technology selected for this project is GE Verona 7HA.03 Dual Fuel Combustion Turbine, D650 Steam Turbine, H84 Generators and Triple Pressure Heat Recovery Steam Generator referred to as the Power Island Equipment. Detailed information on the Power Island Equipment can be found in Appendix B. Please provide a narrative of your level of experience performing engineering, procurement and construction on plants that include this specific technology and subject balance of plant equipment needed for a fully functional generation facility.

If you do not have experience with this specific technology, please provide a narrative of your experience as the EPC contractor on similar advanced class technology utilized for Combined Cycle Generating plants.

Provide two reference power generation projects that best showcase your firm's full capabilities as an EPC Contractor, US domestic projects are preferred.

Please provide your firm's experience working with Chinese GB Material Standards and the welding of such material. Additionally, please show your firm's experience working within a previously closed coal plant and the inherent risks that could be associated with those site conditions.

Please include with your Statement of Qualification a full list of experience showing all natural gas fueled power generation facilities your firm has executed as the full EPC contractor in the last fifteen (15) years.

3.4 Engineering, Procurement, and Construction Capability

Please provide a narrative describing your firm's EPC capability and how they work together to provide appropriate technical designs and specifications, commercial requirements for purchase of engineered equipment, management of contracts and technical submittals, integration of construction during the design process, construction execution, RFIs, field engineering support, turnover, start-up and commissioning, and finalization of punch lists and as-builts.

Please provide an overview of your firm's engineering organization structure and the appropriate specialty engineering capabilities typically needed for design of an advanced class combined cycle project. Briefly summarize how that organization works with the project team to execute design integration, review cycles, and other engineering tasks. Include in your submission the typical list of engineering deliverables provided and document control system overview.

Please identify any engineering work that your firm must go out of house for support and the typical subcontractors that you work with and that understand your processes and tools.

Provide an overview of your design tools, document management, design basis control, and management of quantities. Specifics regarding your Company's approach to 3D Modeling and its integration into the design process.

Provide an overview of your procurement organization, how they integrate with the team to support timely purchase and oversight of vendor supplied deliverables and equipment. Include any expediting and logistics plans necessary to achieve project success.

Please provide an overview of your execution once construction has begun, is construction equipment owned, operated and maintained by your firm or do you typically rely more on rental services. How do you approach your site services, what is your supervisory structure at site, how much time do your Project Managers typically spend at site during the construction and startup phases of work? What is your understanding of the startup and commissioning sequencing as it relates to the Power Island Equipment and need for reserved "access days" specifically for the OEM to perform their portion of startup and commissioning and preparation for testing.

3.5 Constructability Program & Integration

Please provide a narrative of your firm's constructability program and how it is integrated with the Engineering and Procurement execution phases. Describe what resources are utilized to perform these reviews, how and when decisions are made to change or modify project plans to make construction more efficient and/or safer. Describe how the firm accounts for optimization, safety, operational and maintenance considerations in the overall design and construction of the facility.

3.6 Contract Structure

JEA's preferred contract structure for this project is lump sum, fixed and firm price, with appropriate guarantees for performance and schedule. Included in this RFP is Appendix A – Form of Contract; Company shall review this document and provide markups to the terms and conditions for consideration and evaluation in MS Word format.

Our preference is to have the Power Island Equipment contract assigned to the selected EPC contractor. Please confirm if your firm is willing to enter into an agreement of this nature, describe in your response any concerns or barriers to your organization's ability to engage in a contract of this nature.

Additionally, please provide any preferred alternatives to this contract structure that your firm would prefer or require in order to engage in the pursuit of this project.

3.7 Detailed Project Execution Plan

Please provide a detailed Project Execution Plan specific to this project explaining your Company's approach to this advanced class combined cycle power plant. We will be looking for unique differentiators that demonstrate knowledge, experience, lessons learned, risks, safety, and a clear understanding of the phases of work and their sequencing for success. Additionally, please explain how this plan will be utilized during execution and communicated throughout the execution team and external stakeholders. The overall expectation for this submission is that it will be the draft version for the negotiation phase of the CCNA process for the selected firm and become the actual Project Execution Plan through updates during the negotiation phase of the contracting process.

3.7.1 Project Organization Chart

Please provide a Project Organization Chart showing the years of experience for each identified role for Project Management, Engineering, Procurement, Construction, Quality, Safety, Startup and Commissioning. Resumes of your firm's employees that are planned for key leadership roles on this project shall be included. The following positions require resumes to be submitted:

- Project Director
- Project Manager
- Project Controls Manager
- Construction Manager
 - Civil Superintendent
 - Structural Superintendent
 - Mechanical Superintendent
 - Millwright Superintendent
 - Electrical Superintendent
 - Controls/Instrumentation Superintendent
 - Field Quality Manager
 - Field Safety Manager
- Engineering Manager
 - Civil Engineering Lead
 - Structural Engineering Lead
 - Mechanical Engineering Lead
 - Electrical Engineering Lead
 - Controls & Instrumentation Engineering Lead
- Startup & Commissioning Manger
- Procurement Manager
- Project Safety Manager
- Project Quality Manager

3.7.2 Scope and Change Management

Describe how the project plans to manage the scope of work and the process for change management during all phases of work.

3.7.3 Subcontracting Scope

Describe any scope of work that your firm would likely subcontract out, include a concise description of the scope and a list of firms that you have worked with before or are likely to partner with on this project. Include a written description on the qualification process for the subcontractor list and supporting safety statistics.

It is preferred by JEA that companies include City of Jacksonville Small and Emerging Business Enterprises (JSEBs) as defined in Chapter 126, Part 6 of the City of Jacksonville, Ordinance Code in the execution of the work where appropriate. Understanding how your firm may include JSEBs in competing for appropriate scopes of work to be subcontracted is an important distinction in the evaluation process.

3.7.4 Schedule and Progress Management

Describe how your firm will develop and manage the overall schedule, what type of reporting will be done internally for the team to manage tasks, what reporting and cadence will be utilized for regular updates externally to JEA. How will your firm measure progress and report out on progress and forecast of completion? What are the project controls you put in place to ensure attainment of major milestone dates? Provide a preliminary project specific schedule for review.

3.7.5 Quality Management

Please provide your plan for the control and assurance of quality both during the design phase and in the field during construction.

3.7.6 Risk Management

Please provide a narrative of how you manage risk on a project of this size and nature. We are interested in how you plan for risk and mitigations, how you track potential impacts based on decisions and outcomes. What tools does your company use to socialize and report on risk, including when they have impacted the project or have ceased being a risk.

3.7.7 Labor Market Experience

Please describe your experience in the Florida labor market, how you plan to staff during construction. Additionally, please provide a typical organization chart for construction and how it reports through to both project management and corporate management. Describe also the typical onboarding and training process for craft on a project like this one. If your firm has recent labor studies to supplement your plan, please submit at your discretion.

3.8 Environmental, Health, Safety and Security Program and Statistics

Please provide an overview of your Environmental, Health, Safety and Security Program including any unique strategies the firm uses to reinforce safe behaviors beyond compliance with procedures. Explain how your culture expresses the importance of safety, training programs, internal reporting and categorization of safety incidents, and any incentives or initiatives to keep safety top of mind during project execution. Additionally, please describe how your firm would integrate any JEA specific requirements into your overall program for the project Environmental, Health, Safety and Security Program. Please provide your firm's performance information based on the following:

1. Experience Modification Rate (EMR), last three years.
2. Total Recordable Incident Rate (TRIR) Rate, last three years.
3. Lost Time Incident Rate (LTIR), last three years.
4. Number of Near Miss Reports, year to date and last three years.
5. Number of First Aid Only cases (treated at site), year to date and last three years.
6. Number of Fatalities, year to date and last three years.
7. Total Number of Man-Hours Worked, year to date and last three years.

SECTION 4: EVALUATION CRITERIA

4.1 Purpose

The purpose of the evaluation criteria is to outline the key elements that JEA will be reviewing and scoring from the Company firm's Proposal. The intent is to select the highest qualifier to enter the Request for Proposal (RFP) negotiation phase of the EPC Contracting process.

4.2 Minimum Qualification Review

The Minimum Qualification Review is an initial review process to determine if the Company's submission can be fully evaluated. Company must meet the following Minimum Qualifications to be considered eligible to have its response evaluated by JEA. Company must complete and submit Tab 2.0 – Minimum Qualification Form provided as a part of Appendix C – Proposal Fill-In Form. JEA reserves the right to ask for additional back up documentation or additional reference projects to confirm the Company meets the requirements stated below. There are five aspects that represent the Minimum Qualifications that must be met in order for full evaluation to proceed. JEA may reject responses from Companies failing to meet all of the following Minimum Qualifications:

Category	Criteria	Pass/Fail
Gate 1: Responsive and Complete	All required forms and submissions have been provided for this RFP. Where Company did not provide a required form or submittal a detailed clarification was provided in Tab 7.0 of the RFP Fill-In Form.	
Gate 2: Execution Model	Company confirms that its proposal is to provide a full EPC execution model for the SJRPP U3 Combined Cycle project.	
Gate 3: Pre-Response Meeting Attendance	Company must attend the Mandatory Pre-Response Meeting referenced in Article 1.7.1	
Gate 4: Safety Qualification Form	Company has provided the Safety Qualification Form showing Experience Modification Rate (EMR) for the current year and prior three years. Rating must be less than 1.0 over a three-year average.	
Gate 4: Good Standing with JEA	The Company is not on the State of Florida Convicted Vendor List, State of Florida's Suspended Vendor List, the City of Jacksonville's Disqualified Vendor List, have their bidding privileges actively suspended by JEA, been debarred by JEA, or have had a contract with JEA was terminated for default within the last two (2) years.	
Gate 5: Experience	Company has supplied as a reference at least one (1) fully operational reference project where company was the full EPC for a Natural Gas-Fired Electric Generating Facility built in the United States in the last seven (7) years.	

4.3 Weighting & Scoring

The table below outlines how each section of the Statement of Qualifications will be scored and weighted to develop an overall ranking. The scoring scale of 0-5 will be a reflection of each individual evaluator's review of the submission details with 0 representing the lowest possible score and 5 representing the highest possible score. These scores are then weighted signifying the more critical aspects to a successful outcome for the project.

Category	Weight (%)	Criteria	Scoring Scale
Financial Strength & Security Capacity	5%	Published Financials, acceptable Bonding Capacity, and Insurance coverage meets minimums.	0-5
Technology & Combined Cycle Experience	20%	Demonstrated, accountable experience executing projects involving GEV Advanced-Class combustion turbine technology where the Company had meaningful EPC responsibility (not just a subcontract scope) in the last seven (7) years. Other OEM experiences of comparable size and complexity will also be considered. Documentation presented should include project sheets with outcome, performance acceptance, startup durations, hitting scheduled COD targets.	0-5
Commissioning, Startup and Performance Integration	15%	Evaluation of Company's understanding of GEV-Led processes that govern systemization philosophy, turnover package alignment, integrated startup sequencing (GT first fire, ST roll, CC operation), performance test readiness, demonstrated lessons learned from prior HA/large frame startups.	0-5
Controls, I&C, and Digital Integration	10%	Evaluation of Company's integration approach between Balance of Plant inputs and PLCs and GEV's Plant Control System (PCS), cause and effect, interlocks, permissives, alarms, sequence of events, loop checks, logic validation methodology, Cyber/OT coordination approach	0-5
Construction Execution and Sequencing	15%	Evaluation of Heavy lift planning and critical lift experience (GT/ST/HRSG), piping strategies related to large bore, welding and NDE controls, cleanliness, electrical and I&C density plan and productivity realism, site logistics, laydown, congestion planning, craft labor sourcing and supervision plan	0-5
Engineering, Interface Management, and Design Change Control	10%	Evaluation of how Company will manage interfaces, integration, and design changes. Expect to see a mature register/process for managing interface points, control of design deliverables and alignment to procurement and construction needs, rigor in vendor document control and field change management, constructability embedded into the design and procurement processes.	0-5
Constructability Program	5%	Evaluation of rigor of Constructability Review, timing and application of review comments, stakeholder engagement, examples of program driven successful changes, prefab and modularization strategies	0-5
Contract Structure Alignment & Responsiveness	10%	Evaluation of the extent that Company demonstrates understanding of, willingness to operate within, and ability to successfully execute the Project under the Owner's preferred contract structure, including identification of material	0-5

		concerns and proposed approaches to resolving such concerns. Including evaluation of marked up Appendix A Form of Contract.	
ESHS Program/Plan & Statistics	10%	Was a formal program submitted/described, did it include other strategies used by the Company to encourage safe behaviors other than compliance/policies, what type of performance checks are performed to establish health/maturity of the program? How does the Company integrate client safety requirements into a Project ESHS Plan? How are "stop work" conditions brought to light and handled in emergent events. Review of the provided safety statistics.	0-5

APPENDIX A: FORM OF CONTRACT

APPENDIX B: EPC TECHNICAL SPECIFICATIONS

APPENDIX C: RFP FILL-IN FORM